



Specialty Property and Casualty Insurance

*Investor Presentation
June 8, 2021*

Forward Looking Statements

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered “forward-looking statements” and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG’s filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, discontinued operations, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.

A History Dating Back Nearly 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Approximately **50%** of Specialty P&C Group gross written premium is produced by businesses with “top 10” market rankings

**Superior Underwriting
Talent**

7.6%

*Points of COR
outperformance vs.
peers over 10 years*

**Combined
Ratio**

8 years

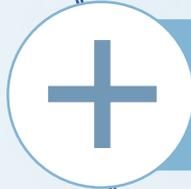
*Consecutive years
under 94%*



Top Tier Specialty Property & Casualty Insurer



Entrepreneurial Culture, Strategic Alignment of Interests



Market Leading P&C Insurance Specialist



Consistent Investment Outperformance



Superior Capital Management and Strong Balance Sheet

Our Corporate Values

Our Foundation

Specialization
Entrepreneurial Spirit
Accountability

Our Priorities

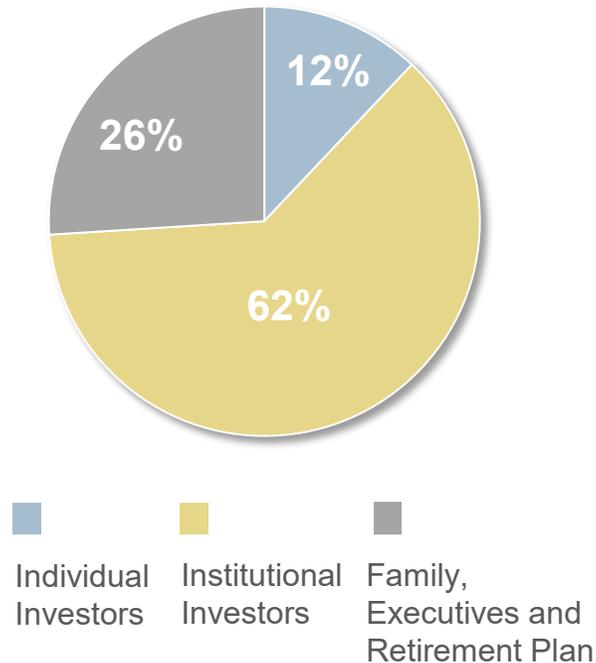
Customer Focus
Clear & Open
Communication
Work / Family Balance

Our Expectations

Integrity
Self-Discipline
Respect for Others

Strategic Alignment of Interests for Optimal Results

Significant Ownership by Management



Unique, Incentive-Based Programs for P&C Business Leaders

- Annual awards
 - based on AY COR targets derived from ROE thresholds
 - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
 - 5 year measurement period based on AY COR targets derived from ROE thresholds
 - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

Profit-Sharing for Employees

- Our Profit Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents

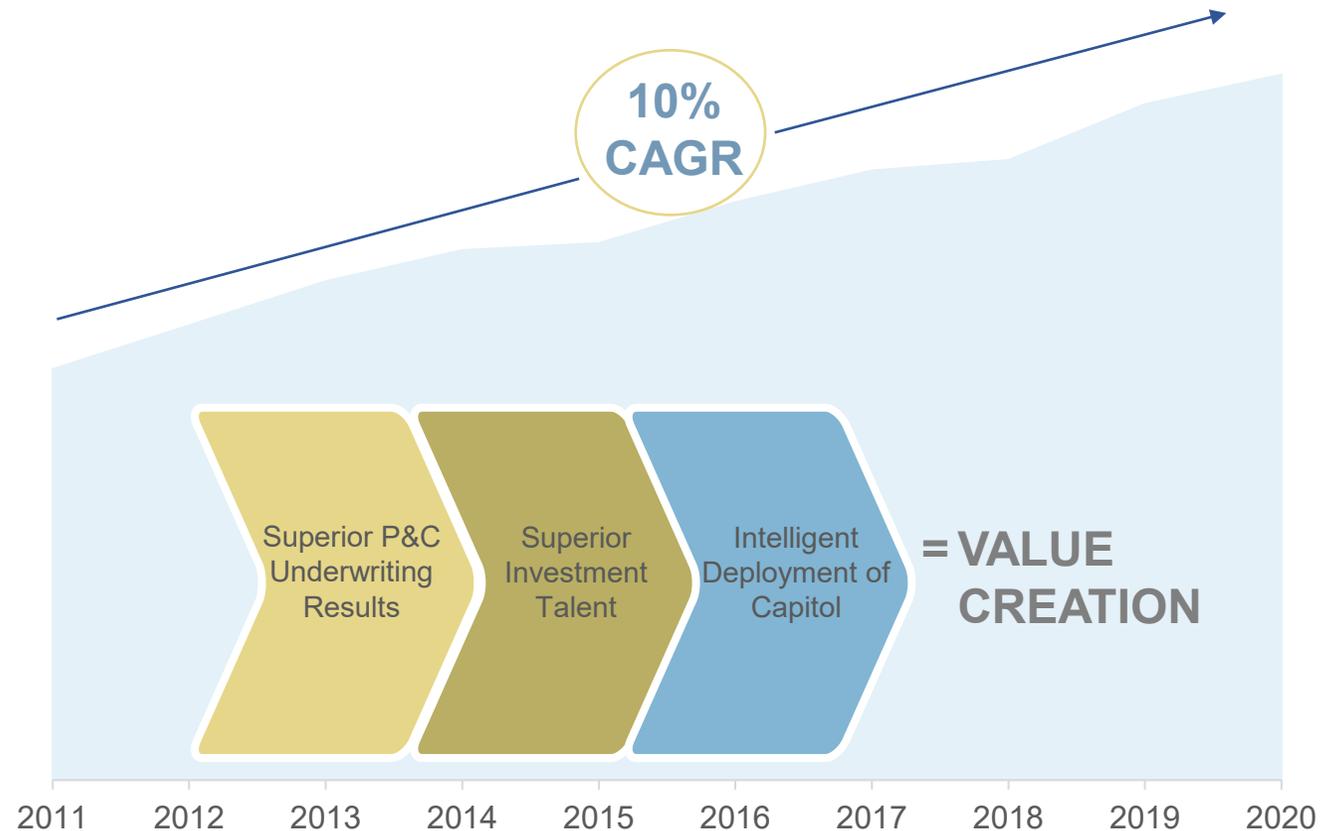


- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

Building Long-Term Value for AFG Shareholders

10 YEAR VIEW OF TOTAL VALUE CREATION

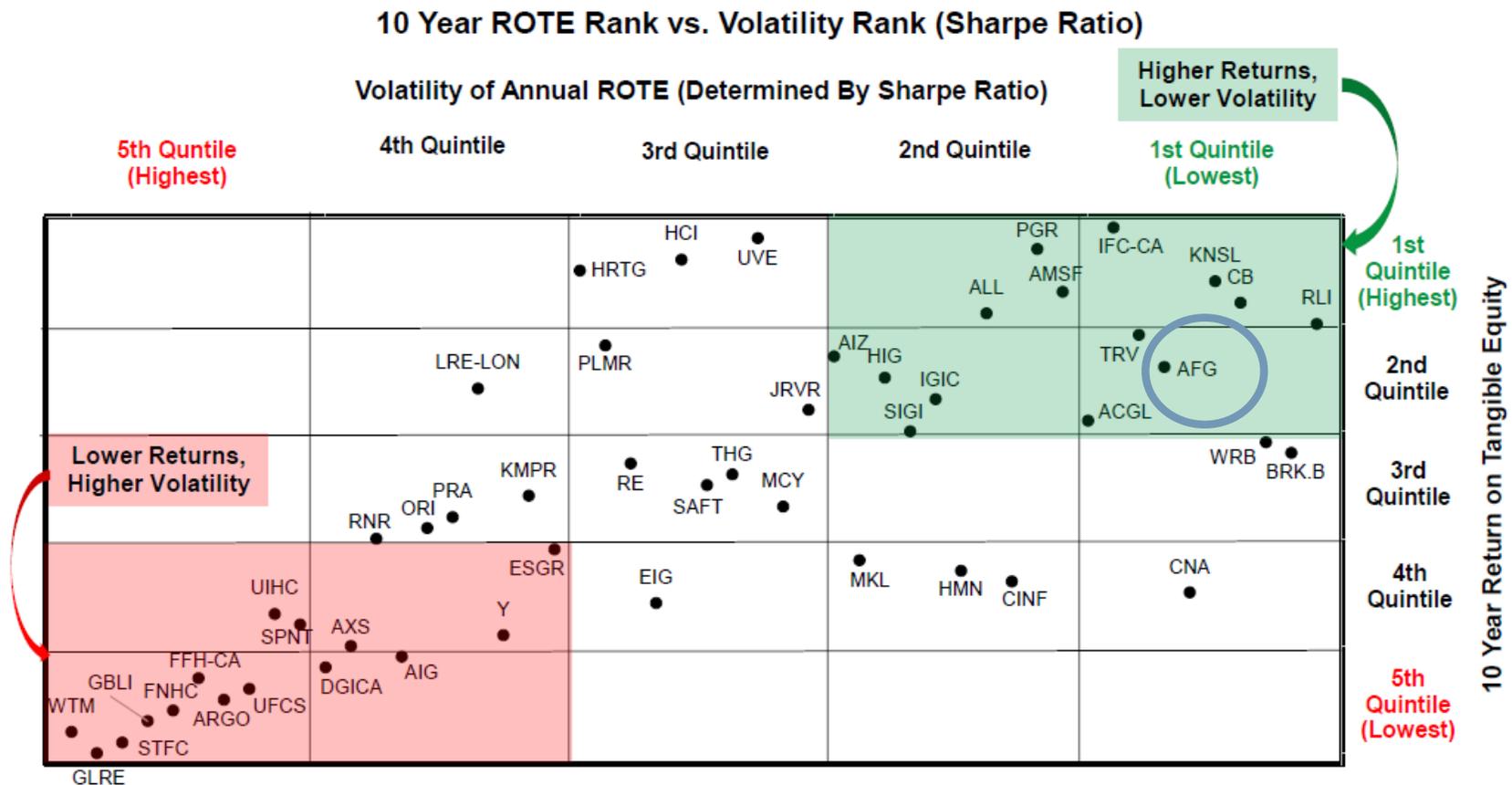
Growth in Adjusted
BVPS + Dividends



Adjusted Book Value excludes unrealized gains and losses related to fixed maturities.

Higher Returns and Lower Volatility

AFG ranks favorably among peers with higher returns and lower volatility



Source: Company Reports; D&P Analysis; Cos with <10Y of data include: AIG, HRTG, JRVR, KNSL, PLMR, SPNT
 Dowling & Partners – IBNR #15, April 15, 2021. ROTE = Return on Average Tangible Equity

Focusing on What We Know Best



Specialty P&C Insurance Operations

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering long-term value to our customers, employees and investors.

PROPERTY & TRANSPORTATION

Agribusiness (farm & ranch)

Commercial Automobile

Commercial Property

Crop

Equine Mortality

Inland and Ocean Marine

SPECIALTY CASUALTY

Excess and Surplus

Executive and Professional Liability

General Liability

M&A Liability

Public Entities

Targeted Programs

Umbrella and Excess Liability

Workers' Compensation

SPECIALTY FINANCIAL

Fidelity / Crime

Financial Institution Services

Lease and Loan Services

Surety

Trade Credit



Great American Insurance Company's Ratings



S&P Global
Ratings

MOODY'S

A+

Stable Outlook

A+

Stable Outlook

A1

Stable Outlook

Great American Insurance Company is **1** of only **4** companies rated “**A**” (Excellent) or better by A.M. Best for **110+ years**

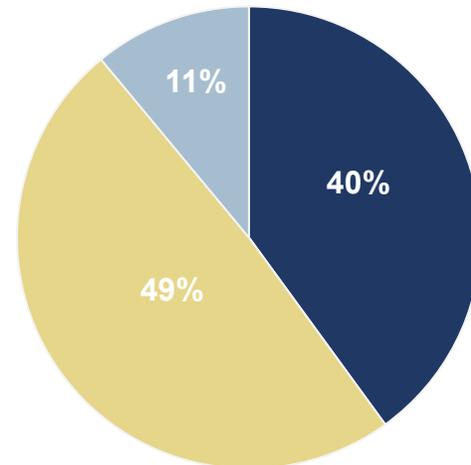
Diversified product offerings in niche markets
Consistent, solid underwriting results
Strong market positions
Strong capitalization
Low catastrophe risk profile



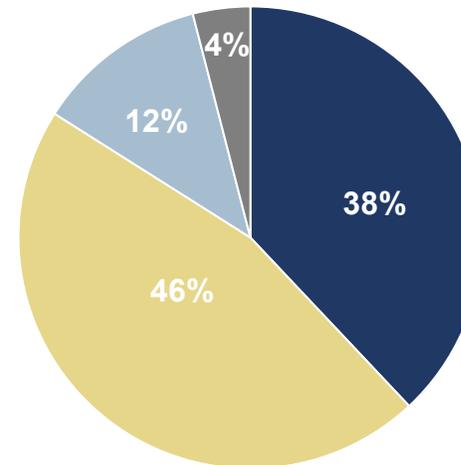
Specialty Property & Casualty Premium

Low correlation • Lower relative coastal exposure

**Gross Written Premiums
Full Year 2020
\$7.0 Billion**



**Net Written Premiums
Full Year 2020
\$5.0 Billion**



- Property & Transportation
- Specialty Casualty
- Specialty Financial
- Other Specialty¹

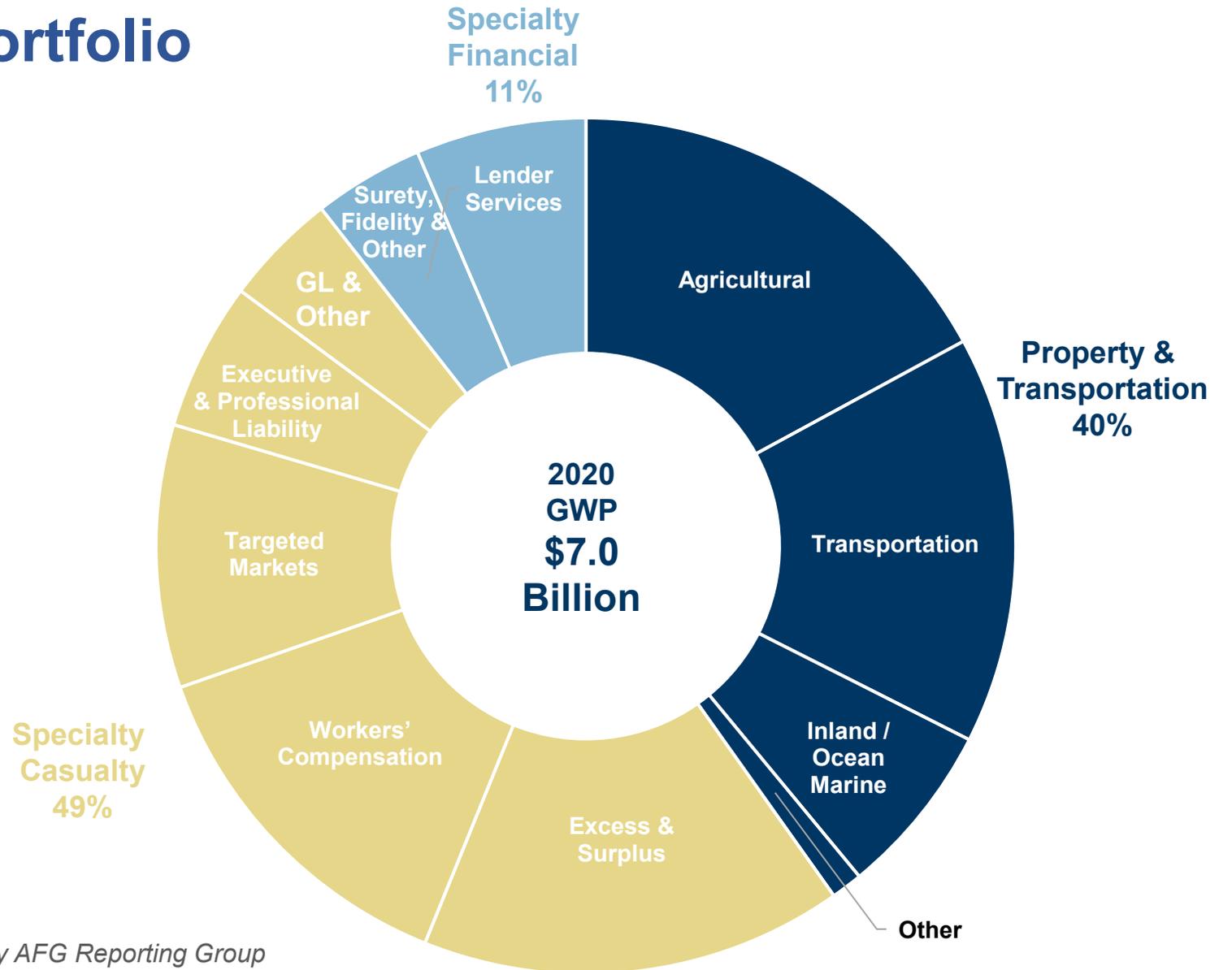
Approximately 50% of P&C Group GWP produced by businesses with “Top 10” market rankings including:
Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage •
Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Trade Credit • Trucking

¹ Includes an internal reinsurance facility.

Diversified Product Portfolio

Gross Written Premiums

Our Property & Casualty insurance operations provide a wide variety of specialty commercial coverages to niche industries



Business Spotlight: Crop Insurance

Helping generations of farmers manage their risks since 1915

Specialized Crop Coverage Including Multiple Peril Crop Insurance (MPCI), Crop-Hail, Named Peril Insurance

One of a select few private companies authorized by the United States Department of Agriculture Risk Management Agency (USDA RMA) to write MPCI policies.

#5 Ranked

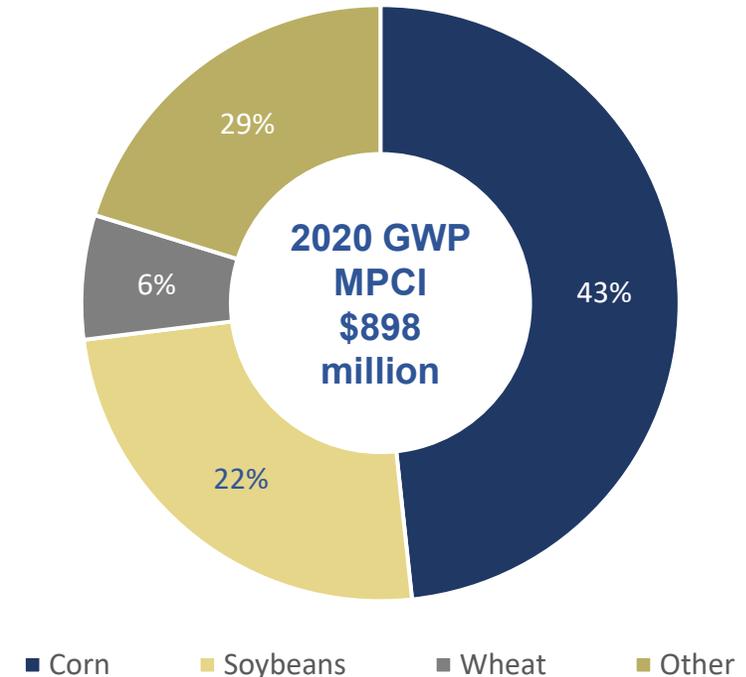
Provider of Multi-Peril Crop Insurance

9%

Market Share

*AFG is the **largest U.S.-based parent** company of an Approved Insurance Provider (AIP). Great American Insurance Company is one of the few original MPCI program participants.*

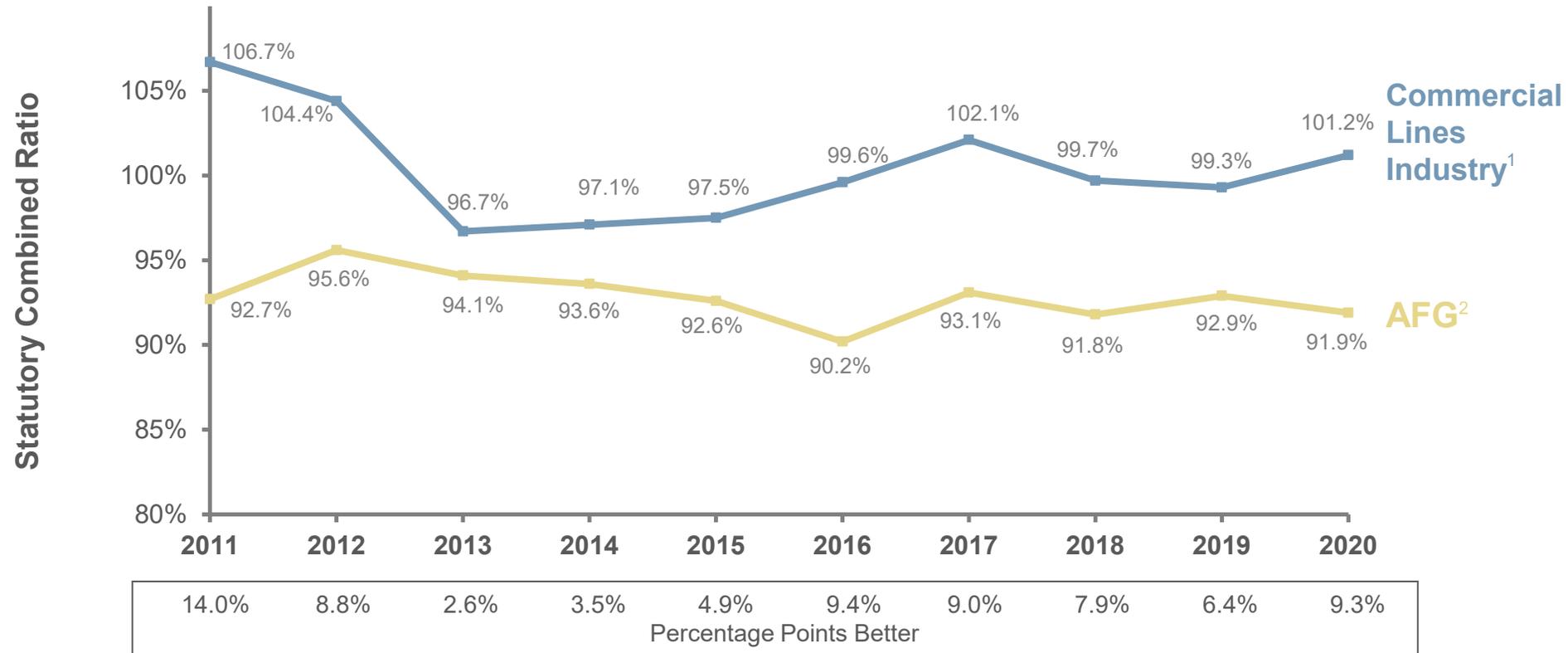
MPCI Premium Breakdown by Crop



May 2021 Update

- While still early, the crop year is off to a good start. Plantings are ahead of five-year averages and growing conditions are average.
- Commodity prices are well above spring discovery prices: Corn up ~25%; Soybeans up ~19%.
- We continue to carefully monitor drought conditions in the western states and North Dakota.
- Crop premiums expected to grow approximately 30% in 2021.

Superior Underwriting Talent

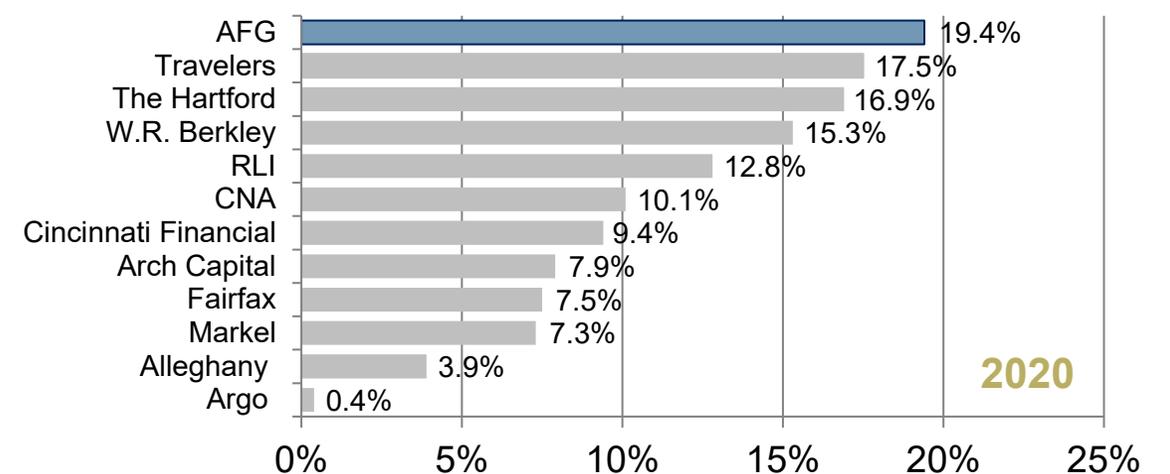
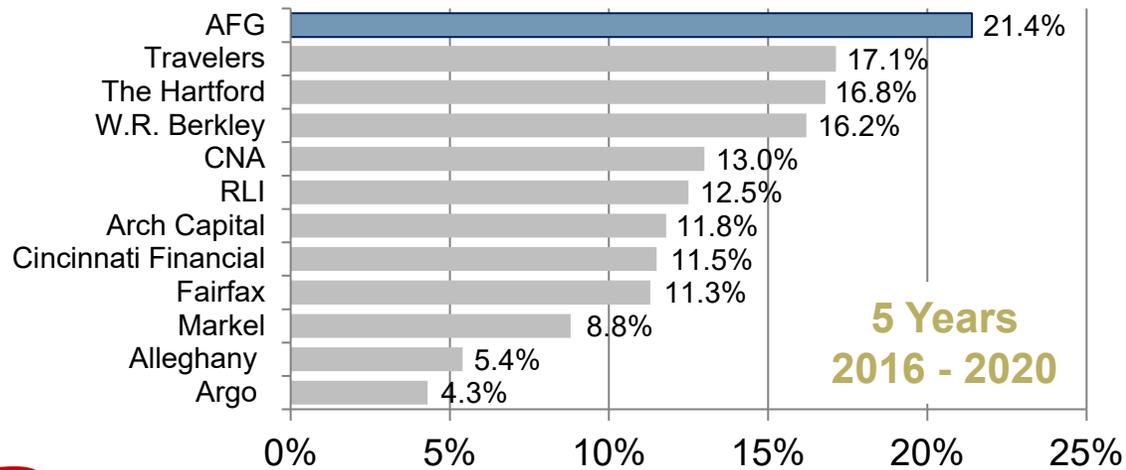
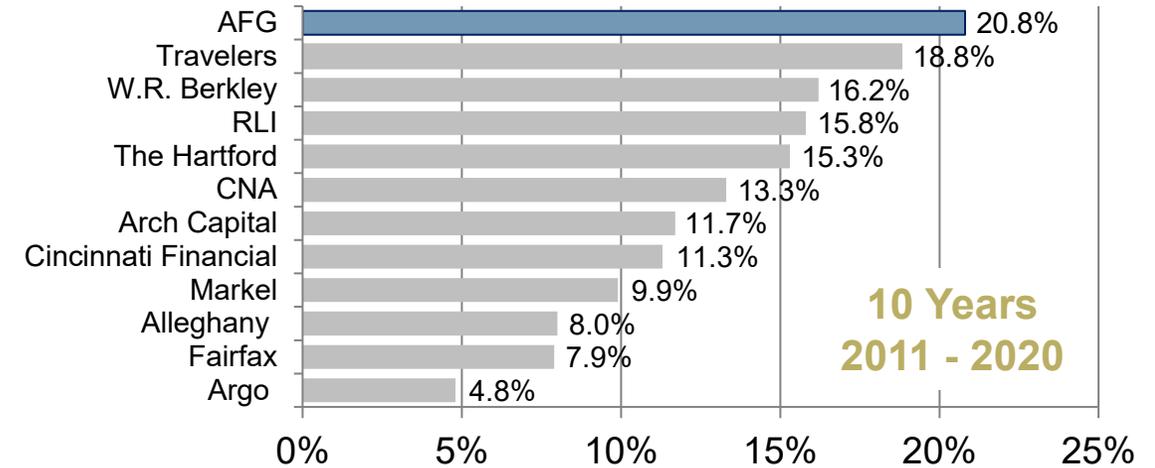
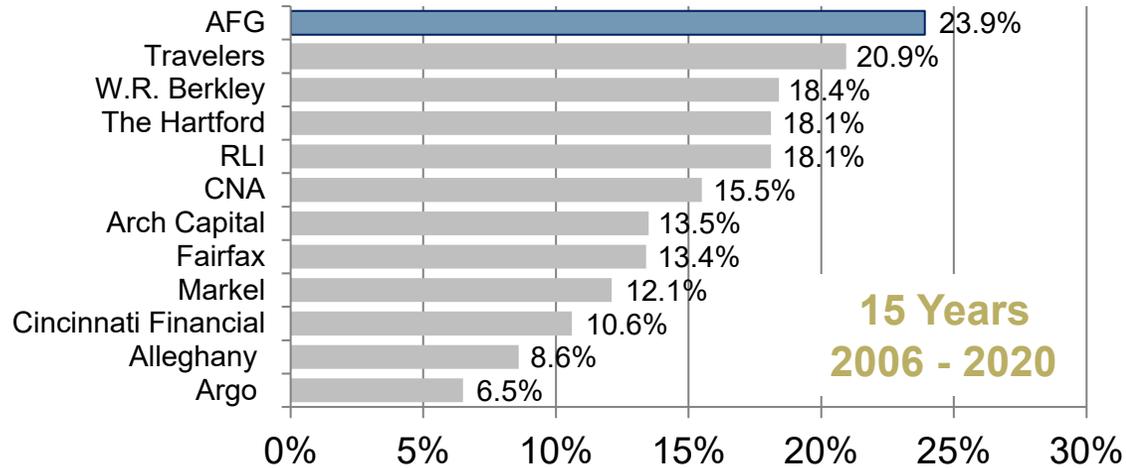


7.6%
Points
Better
Over 10
Years

¹ Commercial Lines Industry based on data from A.M. Best's Market Segment Report – February 25, 2021.

² American Financial Group Form 10K filings.

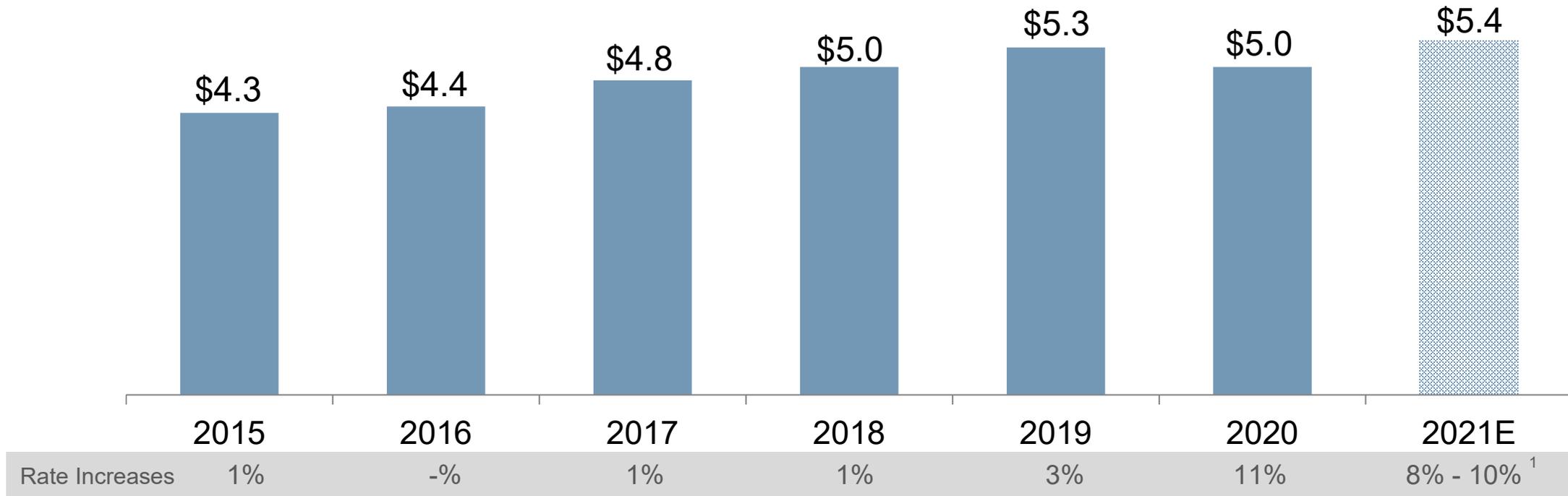
Pretax Property & Casualty Returns



Specialty Property & Casualty Premium Growth

Dollars in billions

P&C Net Written Premium and Renewal Rates



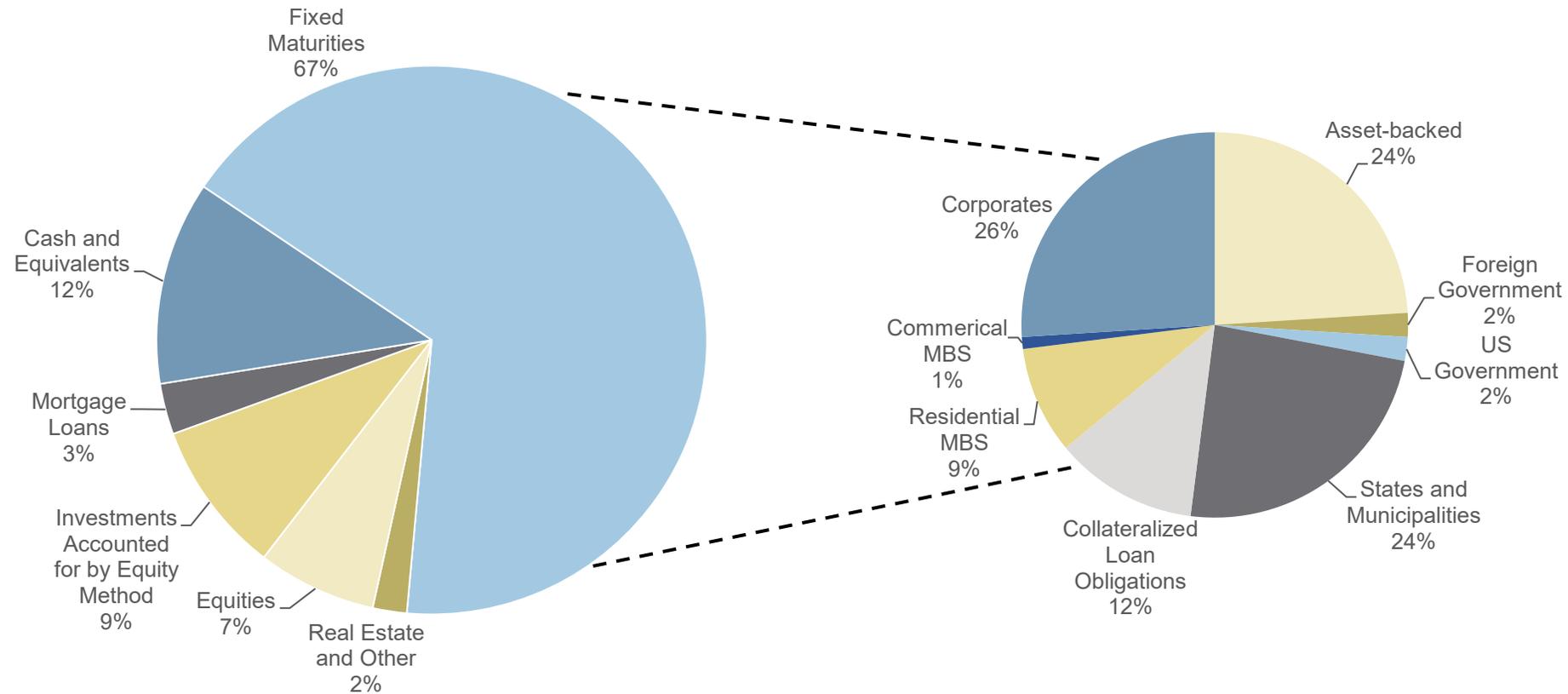
Overall Specialty P&C renewal rates increased approximately 12% in 1Q21. Excluding workers' compensation, renewal rates increased approximately 16%.

¹ Excluding the impact of workers' compensation, overall Specialty P&C renewal rates are expected to increase in the range of 10% to 12%.

AFG Investment Portfolio

As of March 31, 2021

Fixed Maturities Portfolio – 87% investment grade; 98% NAIC 1 & 2



Carrying Value – \$13.9 Billion

Investment Portfolio Information and Outperformance

	AFG Consolidated
Approximate Average Duration – Fixed Maturities as of March 31, 2021	3.0 years
Annualized yield on available for sale fixed maturities	
Quarter ended 3/31/2021:	3.16%
• Net of investment expenses ¹	
• Tax equivalent, net of investment expenses ²	3.34%

¹ Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

² Adjusts the yield on tax-exempt bonds to the fully taxable equivalent yield.

Fixed Income Annualized Total Return 13 Years Ended 12/31/2020¹

AFG P&C Group	5.3%
Benchmark:	
Blended Insurance Industry ²	<u>4.5%</u>
Outperformance	<u><u>0.8%</u></u>

≈ \$500 Million Total Return Outperformance

¹ 2008-2020 time period captures the beginning of the global financial crisis.

² Source: S&P Global Market Intelligence

Strong Financial Position

Dollars in millions, except per share data

	<u>Mar 31, 2021</u>	<u>Dec 31, 2020</u>
Principal Amount of Long-Term Debt	\$ 1,993	\$ 1,993
Adjusted shareholders' equity ¹	<u>5,695</u>	<u>5,493</u>
Total adjusted capital	<u>\$ 7,688</u>	<u>\$ 7,486</u>
Ratio of debt to total adjusted capital ²		
Including subordinated debt	25.9%	26.6%
Excluding subordinated debt	17.1%	17.6%
Common shares outstanding	85.126	86.345
<u>Book value per share:</u>		
Book value per share	\$ 78.53	\$ 78.62
Adjusted ¹	66.89	63.61
Tangible, adjusted ³	64.10	60.82
Parent Company Cash	\$ 200	\$ 215

¹ Excludes net unrealized gains related to fixed maturity investments.

² The ratio is calculated by dividing the principal amount of long-term debt by total capital, which includes long-term debt and shareholders' equity (excl unrealized gains related to fixed maturity investments).

³ Excludes unrealized gains related to fixed maturity investments, goodwill and intangibles.

Pro Forma Financial Information

	March 31, 2021 Actual	March 31, 2021 Pro Forma Annuity Sale	March 31, 2021 Pro Forma Annuity Sale and Special Dividend
Parent Cash	\$200 million	\$3.8 billion	\$2.6 billion
Excess Capital	\$1.2 billion	\$4.5 billion	\$3.0 billion
Debt to Capital – Incl Subordinated Debt	25.9%	23.8%	27.7%
Debt to Capital – Excl Subordinated Debt	17.1%	15.7%	18.3%

The pro forma information above is shown “as if” the transaction closed on March 31, 2021, and assumes an after-tax gain on the sale of the annuity business of \$690 million (midpoint of estimated range).

These numbers have been adjusted for the cash proceeds received at closing, as well as other impacts of the sale, including AFG Parent acquiring approximately \$100 million in directly owned real estate from GALIC and the declaration of a \$14.00 per share special dividend on May 28, 2021.

Intelligent Use of Excess Capital

2020 Capital Management

- Returned \$649 million of capital to shareholders
- 11% increase in regular annual dividend
- 15th consecutive annual dividend increase
- Paid \$2.00 special dividend in December 2020
- Repurchased \$313 million of AFG common shares at an average price per share of \$69.02

2021 Capital Management

- Declared \$14.00 per share Special Dividend on May 28, 2021
- Pro Forma excess capital at March 31, 2021 approximately \$4.5 billion
- Through March 31, 2021 repurchased \$192 million of AFG common shares at an average price per share of \$108.98
- 3.7 million shares remaining in repurchase authorization as of March 31, 2021. Additional 5.0 million shares authorized for repurchase in May 2021.

Capital Returned to Shareholders Five Years Ended 12/31/2020 (in millions)

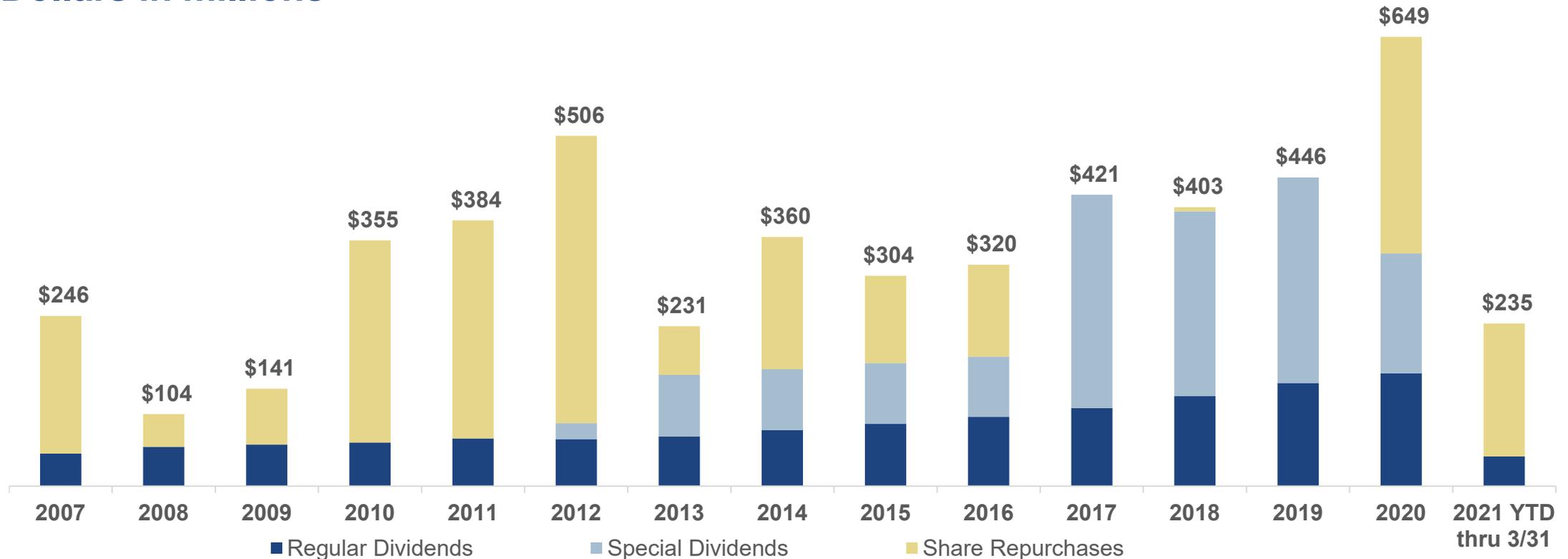
Dividends Paid	\$ 1,787
Repurchases	<u>452</u>
Total	<u><u>\$ 2,239</u></u>



\$2.2 Billion Returned to Shareholders

Balanced Approach to Capital Allocation

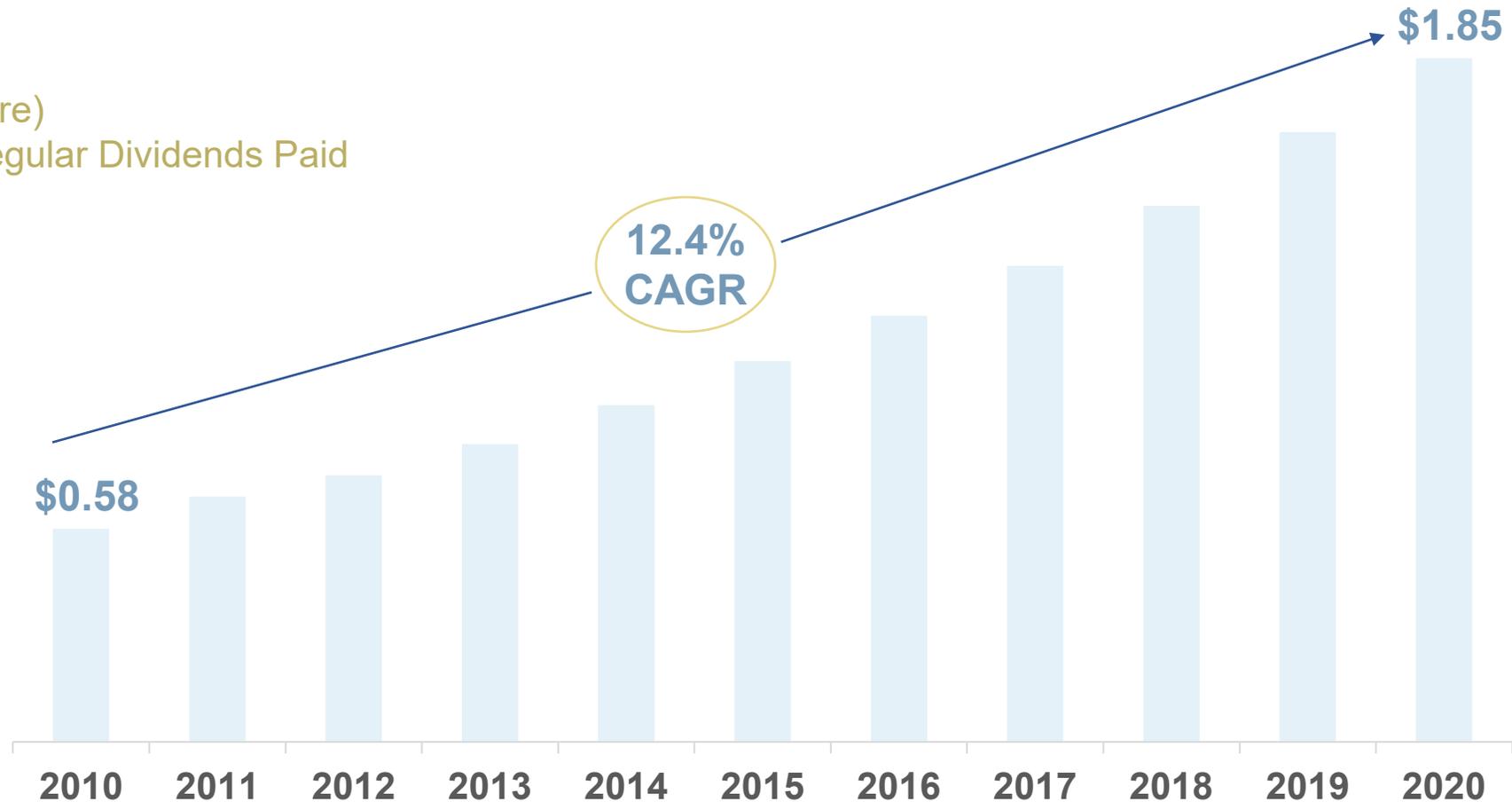
Dollars in millions



Between years 2009 – 2012, AFG repurchased **33.7 million** shares at a weighted average price of approximately **90.5% of adjusted book value** (*book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities*).

Double-Digit Growth in Regular Dividends

(\$ per share)
Annual Regular Dividends Paid



In addition to the \$14.00 per share special dividend declared in May 2021, AFG has paid \$16.05 per share in special dividends since 2012

Protecting What Matters

We sustain AFG’s business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming, rewarding and safe place to work and build a career **Be here. Be *great.***
- Managing environmental risk and operating sustainably

for the *greater* good



2021 Outlook – AFG Specialty P&C Group Outlook

AFG's 2021 core net operating earnings guidance \$7.00 to \$8.00 per share

	<u>NWP Growth</u>	<u>Combined Ratio</u>
Specialty P&C Group Overall	7% – 10%	89% – 91%
<u>Business Groups:</u>		
Property & Transportation	13% – 17%	88% – 92%
Specialty Casualty	2% – 5%	87% – 91%
<i>Specialty Casualty Excluding Workers' Comp</i>	5% – 9%	
Specialty Financial	7% – 11%	86% – 90%

P&C average renewal rates up 8% to 10% when compared to 2020

- Excludes earnings from the annuity subsidiaries that were sold to MassMutual, effective May 28, 2021, and which are classified as discontinued operations effective January 1, 2021.
- Assumes zero earnings on the cash proceeds from the sale of the annuity operations. Accordingly, AFG's ultimate results for 2021 will be impacted by the deployment of this capital.

Appendix

Sale of Annuity Business to MassMutual

- On January 27, 2021, AFG announced that it had entered into a definitive agreement to sell its Annuity business to MassMutual
- MassMutual acquired Great American Life Insurance Company (GALIC) and its two insurance subsidiaries, Annuity Investors Life Insurance Company and Manhattan National Life Insurance Company
- Transaction will result in AFG's exit from the fixed and indexed annuity market



Transaction Summary

- **Purchase Price = \$3.5 billion in cash**
- **Proceeds based on GAAP shareholders' equity excluding AOCI of the entities sold = \$2.8 billion**
 - *GAAP shareholders' equity excluding AOCI of the entities to be sold was \$3.0 billion at March 31, 2021*
- **Estimated after-tax gain on the sale of \$680 million to \$700 million (\$7.85 to \$8.10 per AFG share) to be recognized at closing**
- **Prior to completion of the transaction, AFG Parent acquired approximately \$100 million in directly owned real estate from GALIC and the P&C Group acquired \$460 million in real-estate related investments from GALIC**

Annuity Segment – 10 Year Value Creation for AFG

(Dollars in Millions)

	12/31/11	(\$1,561)	GALIC beginning GAAP Equity
	2012	\$150	Dividend to AFG
	2013	\$100	Dividend to AFG
	2014	\$160	Dividend to AFG
	2015	\$110	Dividend to AFG
	2016	\$125	Dividend to AFG
	2017	\$210	Dividend to AFG
	2018	\$50	Dividend to AFG
	2019	\$125	Dividend to AFG
	2020	\$265	Dividend to AFG
Thru 5/31	2021	\$3,828	\$290mm Dividend to AFG + \$3,538 sales price



15.8% IRR

Financial Highlights – First Quarter 2021

Dollars in millions, except per share data

	Three Months Ended March 31,	
	<u>2021</u>	<u>2020</u>¹
• Results of Operations:		
– Core net operating earnings	\$ 206	\$ 125
– Core net operating earnings per share	\$ 2.38	\$ 1.36
– Average number of diluted shares ²	86.6	91.1
	March 31,	Dec. 31,
	<u>2021</u>	<u>2020</u>
• Book Value per Share:		
– Excluding unrealized gains related to fixed maturities	\$ 66.89	\$ 63.61
– Tangible, excluding unrealized gains related to fixed maturities	\$ 64.10	\$ 60.82
• Capital Adequacy, Financial Condition and Liquidity:		
– Maintained capital at levels that support operations; in excess of amounts required for rating levels		
– Excess capital of approximately \$1.2 billion at March 31, 2021, including parent cash of approximately \$200 million		

¹ On January 27, 2021 AFG announced that it entered into a definitive agreement to sell its Annuity business to MassMutual. The results of AFG's Annuity operations are reported as discontinued operations beginning with the first quarter of 2021, in accordance with GAAP, which included adjusting prior period results to reflect these operations as discontinued.

² Because AFG had a net loss for the first quarter of 2020, the impact of potential dilutive options (weighted average of 0.84 million shares) was excluded from AFG's fully diluted earnings per share calculation. However, for the non-GAAP measure of core net operating earnings, the Company believes it is most appropriate to use the fully diluted share data that would have been used if AFG had net earnings for the first quarter of 2020.

Financial Highlights – 2020

Dollars in millions, except per share amounts

	Twelve Months Ended December 31,	
	<u>2020</u> ¹	<u>2019</u> ¹
• Results of Operations:		
– Core net operating earnings	\$ 481	\$ 482
– Core net operating earnings per share	\$ 5.40	\$ 5.29
– Average number of diluted shares	89.2	91.0
• Core Operating Return on Equity: ²		
AFG Consolidated ³	9.2%	9.2%
– Specialty Property & Casualty	15.0%	15.4%
• Book Value per Share:		
– Excluding unrealized gains related to fixed maturities	\$ 63.61	\$ 59.70
– Tangible, excluding unrealized gains related to fixed maturities	\$ 60.82	\$ 56.93

13.0%
Growth in Adj
BVPS + Dividends

¹ On January 27, 2021 AFG announced that it entered into a definitive agreement to sell its Annuity business to MassMutual. The results of AFG's Annuity operations are reported as discontinued operations beginning with the first quarter of 2021, in accordance with GAAP, which included adjusting prior period results to reflect these operations as discontinued.

² Equity excludes AOCI.

³ Includes the impact of holding company and other operations not reported in AFG's operating segments.

Specialty Property & Casualty Businesses

Dollars in millions

	Net Written Premium				<u>2021E excl. Workers' Comp</u>
	<u>2019</u>	<u>2020</u>	<u>1Q 2021</u>	<u>2021E¹</u>	
Specialty Property & Transportation	\$ 1,876	\$ 1,887	\$ 403	13% – 17%	
Specialty Casualty	\$ 2,701	\$ 2,304	\$ 588	2% – 5%	5% – 9%
Specialty Financial	\$ 617	\$ 604	\$ 161	7% – 11%	
Other Specialty	<u>\$ 148</u>	<u>\$ 197</u>	<u>\$ 53</u>	n/a	
Total Specialty	<u>\$ 5,342</u>	<u>\$ 4,992</u>	<u>\$ 1,205</u>	7% – 10%	9% – 12%

¹ 2021E based on guidance issued May 5, 2021.

Specialty Property & Casualty Businesses

	GAAP Combined Ratio			
	<u>2019</u>	<u>2020</u>	<u>1Q 2021</u>	<u>2021E¹</u>
Specialty Property & Transportation	95.7%	90.4%	85.6%	88% – 92%
Specialty Casualty	93.3%	90.0%	90.2%	87% – 91%
Specialty Financial	85.0%	91.8%	84.1%	86% – 90%
Other Specialty	113.3%	116.1%	104.6%	n/a
Total Specialty	93.7%	91.3%	88.5%	89% – 91%

¹ 2021E based on guidance issued May 5, 2021.

