

# **Specialty Property and Casualty Insurance**

Dowling & Partners - Investor Meeting November 18, 2021

### **Forward Looking Statements**

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, discontinued operations, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



## A History Dating Back Nearly 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Approximately 50% of Specialty P&C Group gross written premium is produced by businesses with "top 10" market rankings

Superior Underwriting Talent

7.6%

Points of COR outperformance vs. peers over 10 years

Combined Ratio

8 years

Consecutive years under 94%



Overall Specialty P&C combined ratio of 88.4% for the first nine months of 2021

# **Top Tier Specialty Property & Casualty Insurer**







Entrepreneurial Culture, Strategic Alignment of Interests



Market Leading P&C Insurance Specialist



Consistent Investment Outperformance



Superior Capital Management and Strong Balance Sheet

# **Our Corporate Values**

# Our Foundation

Specialization

Entrepreneurial Spirit

Accountability

# **Our Priorities**

**Customer Focus** 

Clear & Open Communication

Work / Family Balance

# Our Expectations

Integrity

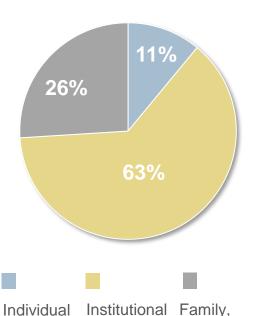
Self-Discipline

Respect for Others



# **Strategic Alignment of Interests for Optimal Results**

# Significant Ownership by Management



Investors

Executives and

Retirement Plan

# Unique, Incentive-Based Programs for P&C Business Leaders

- Annual awards
  - based on AY COR targets derived from ROE thresholds
  - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
  - 5 year measurement period based on AY COR targets derived from ROE thresholds
  - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

#### **Profit-Sharing for Employees**

 Our Profit Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

# Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents



NATIONAL Interstate





- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

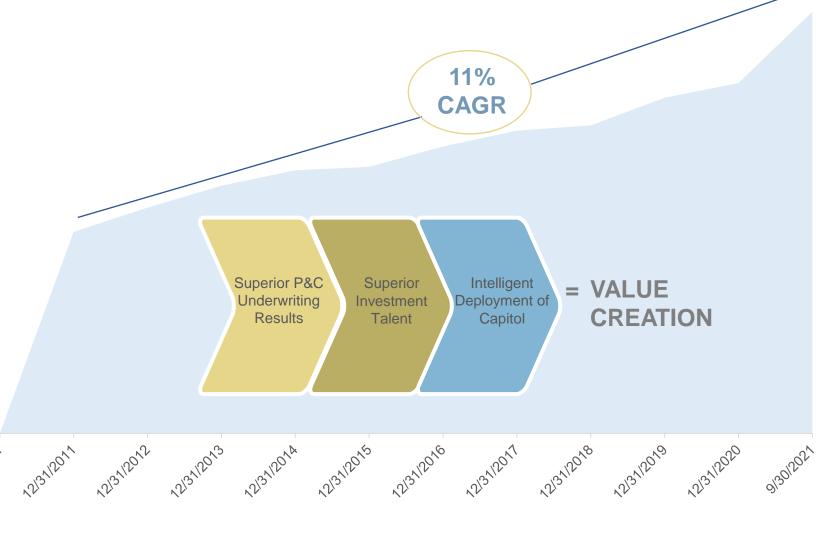


Investors

# **Building Long-Term Value for AFG Shareholders**

10 YEAR VIEW
OF
TOTAL VALUE
CREATION

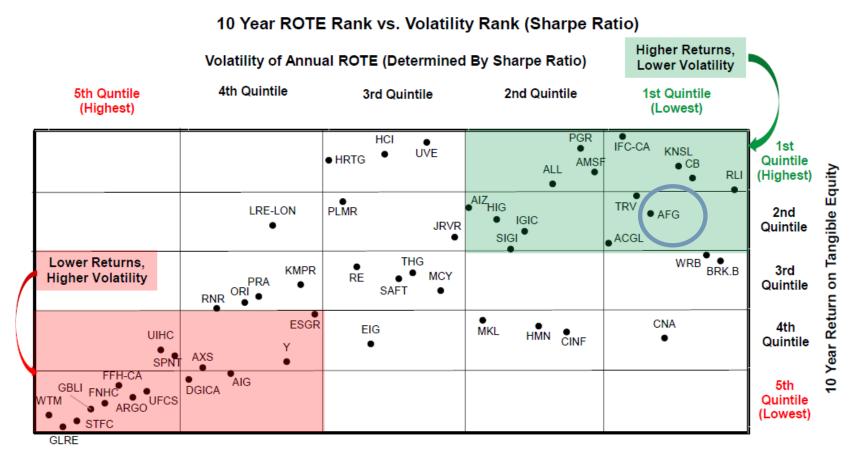
**Growth in Adjusted BVPS + Dividends** 





# **Higher Returns and Lower Volatility**

AFG ranks favorably among peers with higher returns and lower volatility





# **Focusing on What We Know Best**

Sale of Commerc Lines Div		IPO of In Property Casualty personal business	and ; exit auto	Acquired minority shares o Americal Financia Resource	f Great n		Start-up of Sector Divis Sale of Med supplement critical illnes businesses	sion dicare t & ss	Acquisition Summit H Southeast Start-up o Aviation D Acquisition Public Secrenewal ri	olding f, Inc. f vivision n of ctor	Acquired remaining of NATL shares no owned by Start-up of El Aguila Specialty Division	g 49% ot / AFG	Start-up of Accident & Health Business Acquired A Financial paratransit business	ıtlas	Sale of Annuity Business
1998	2000	2003	2005	2007	2008	2010	2012	2013	2014	2015	2016	2018	2019	2020	2021
	Start-up of Financial Institution Services		Acquisition Farmer's C Insurance Alliance	rop	Acquisitions of Strategic Comp & Marketform Group Ltd.  Start-up of Environmental Division	Acquisition of Vanliner		Start-up of Profession Liability Di	nal	Sale of long term care business Start-up of American's Singapore branch Start-up of Liability Div	Great M&A	Acquired Owner Me Insurance (TOMIC) Insurance Insurance Services I (ABAIS)	embers Company business	Sale of N exit from market	





# **Specialty P&C Insurance Operations**

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering longterm value to our customers, employees and investors.

# PROPERTY & TRANSPORTATION

Agribusiness (farm & ranch)

Commercial Automobile

**Commercial Property** 

Crop

**Equine Mortality** 

Inland and Ocean Marine

# **SPECIALTY CASUALTY**

**Excess and Surplus** 

Executive and Professional Liability

**General Liability** 

M&A Liability

**Public Entities** 

Targeted Programs

Umbrella and Excess Liability

Workers' Compensation

# **SPECIALTY FINANCIAL**

Fidelity / Crime

**Financial Institution Services** 

Lease and Loan Services

Surety

**Trade Credit** 





## **Great American Insurance Company's Ratings**



**S&P Global**Ratings







A1
Stable Outlook

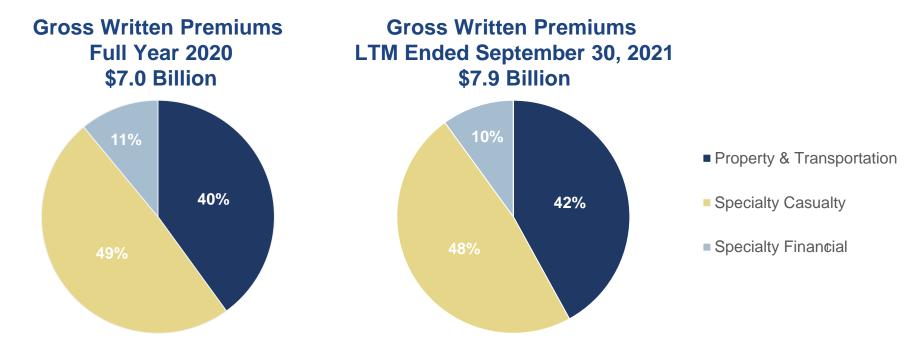
Great American Insurance Company is 1 of only 4 companies rated "A" (Excellent) or better by A.M. Best for 110+ years



Diversified product offerings in niche markets
Consistent, solid underwriting results
Strong market positions
Strong capitalization
Low catastrophe risk profile

# **Specialty Property & Casualty Premium**

Low correlation • Lower relative coastal exposure



In 2020, approximately 50% of P&C Group GWP produced by businesses with "Top 10" market rankings including:

Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage •

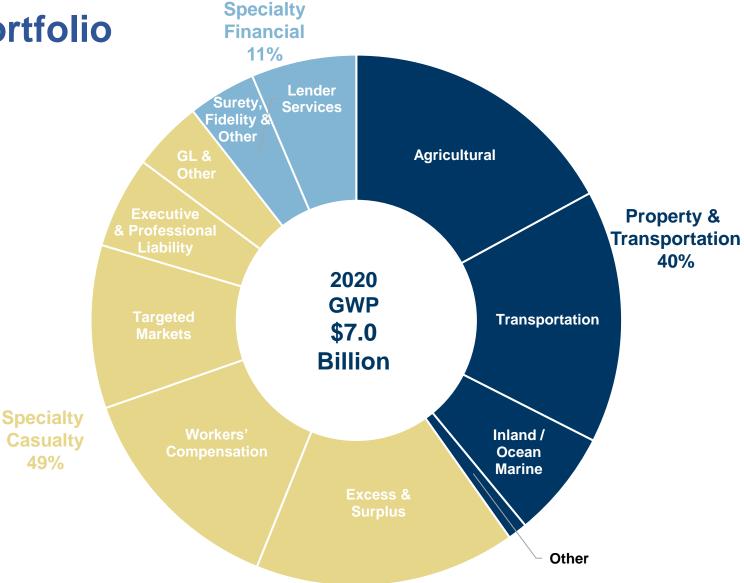
Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Trade Credit • Trucking



**Diversified Product Portfolio** 

**Gross Written Premiums** 

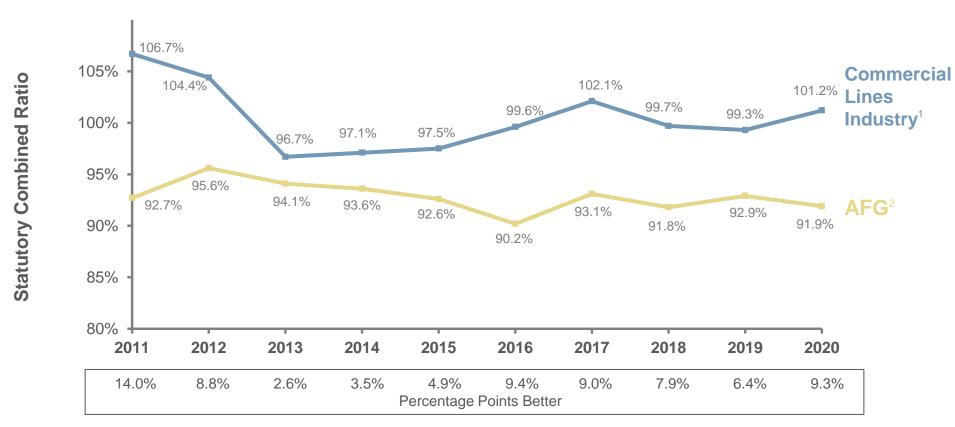
Our Property & Casualty insurance operations provide a wide variety of specialty commercial coverages to niche industries





49%

## **Superior Underwriting Talent**



7.6%
Points
Better
Over 10
Years

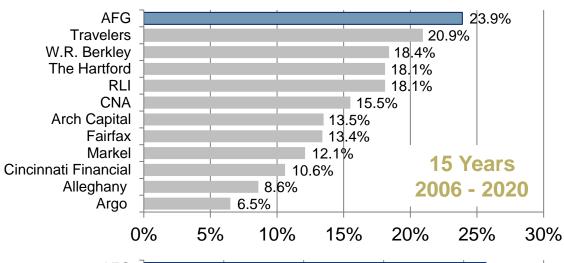
On a GAAP basis, overall Specialty P&C combined ratio of 88.4% for the first nine months of 2021.

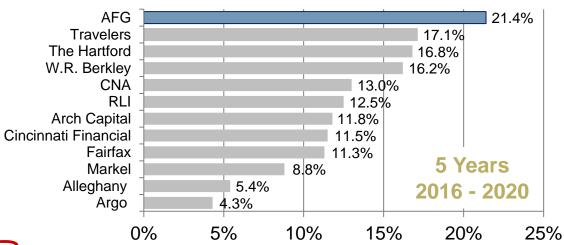


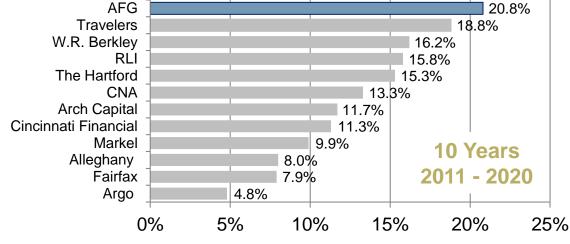
<sup>&</sup>lt;sup>1</sup> Commercial Lines Industry based on data from A.M. Best's Market Segment Report – February 25, 2021.

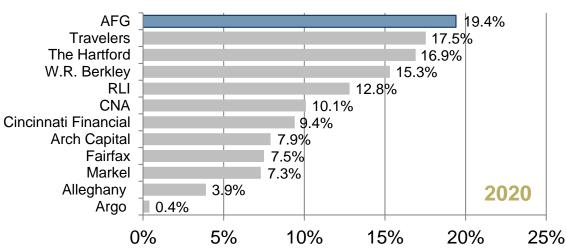
<sup>&</sup>lt;sup>2</sup> American Financial Group Form 10K filings.

### **Pretax Property & Casualty Returns**





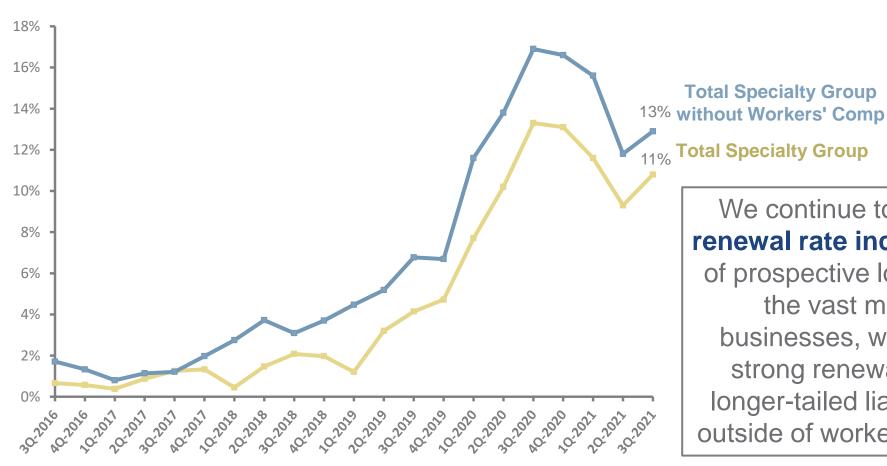






Source: Dowling & Partners 15

# **Specialty P&C Pricing Trends**

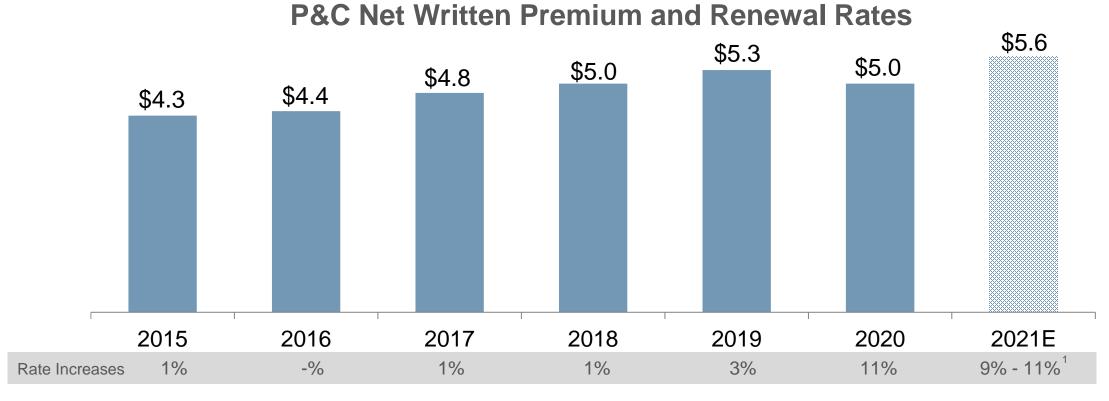


renewal rate increases in excess of prospective loss ratio trends in the vast majority of our businesses, with exceptionally strong renewal pricing in our longer-tailed liability businesses outside of workers' compensation.



# **Specialty Property & Casualty Premium Growth**

**Dollars in billions** 



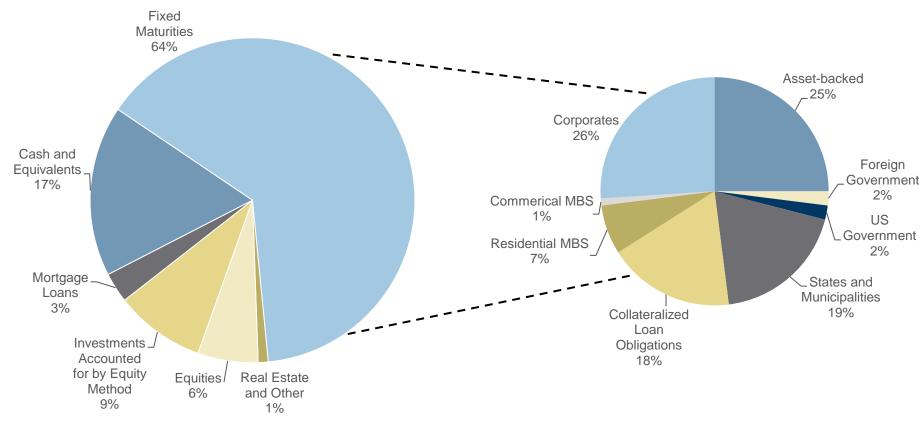
Overall Specialty P&C renewal rates increased approximately 11% in 3Q21. Excluding workers' compensation, renewal rates increased approximately 13%.



### **AFG Investment Portfolio**

#### As of September 30, 2021

Fixed Maturities Portfolio – 88% investment grade P&C Fixed Maturities Portfolio – 97% NAIC 1 & 2





## **Investment Portfolio Information and Outperformance**

	AFG Consolidated
Approximate Average Duration – Fixed Maturities as of September 30, 2021	2.0 years
Annualized yield on available for sale fixed maturities	
<ul> <li>Quarter ended 9/30/2021:</li> <li>Net of investment expenses<sup>1</sup></li> </ul>	2.84%
<ul> <li>Tax equivalent, net of investment expenses<sup>2</sup></li> </ul>	2.98%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

# Fixed Income Annualized Total Return 13 Years Ended 12/31/2020<sup>1</sup>

AFG P&C Group	5.3%
Benchmark: Blended Insurance Industry <sup>2</sup>	4.5%
Outperformance	0.8%

#### ≈ \$500 Million Total Return Outperformance



<sup>&</sup>lt;sup>2</sup> Adjusts the yield on tax-exempt bonds to the fully taxable equivalent yield.

<sup>&</sup>lt;sup>1</sup> 2008-2020 time period captures the beginning of the global financial crisis.

<sup>&</sup>lt;sup>2</sup> Source: S&P Global Market Intelligence

## **Strong Financial Position & Excess Capital**

#### Dollars in millions, except per share data

	Sept 30, 2021	
Parent Co. Cash and Investments	\$ 2,704	
Excess Capital	2,958	
Capital Returned to Shareholders (YTD)	2,144	
Excess Capital available in Q4 2021 for share		
repurchases or additional special dividends <sup>1</sup>	180	
		_
Ratio of debt to total adjusted capital <sup>2</sup>	28.2%	
Common shares outstanding	84.795	
Book value per share:		
Book value per share	\$ 61.80	
Adjusted <sup>1</sup>	\$ 59.70	

- We could significantly increase the portion of our excess capital available for distribution to shareholders by redeeming a portion of our approximately \$2 billion in outstanding long-term debt.
- For example, if we were to call our \$425
  million outstanding face amount of 3.50%
  Senior Notes due August 2026 at the
  make-whole price of approximately 109%
  of face, the excess capital available for
  return to shareholders in Q4 would
  increase from \$180 million to just over
  \$1.1 billion.

AMERICAN
FINANCIAL
GROUP, INC.

<sup>&</sup>lt;sup>1</sup> Portion of excess capital available for distribution in the Q4 2021 without reducing long-term debt or exceeding our most restrictive debt to capital guideline in addition to the \$4 per share special dividend declared on November 2<sup>nd</sup>.

<sup>&</sup>lt;sup>2</sup> The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity (excluding unrealized gains related to fixed maturity investments).

## **Intelligent Use of Excess Capital**

#### 2020 Capital Management

- Returned \$649 million of capital to shareholders
- 11% increase in regular annual dividend
- Paid \$2.00 special dividend in December 2020
- Repurchased \$313 million of AFG common shares at an average price per share of \$69.02

#### **2021 Capital Management**

- Four special dividends in 2021
  - \$14.00 per share special dividend paid in June 2021
  - \$2.00 per share special dividend paid in August 2021
  - \$4.00 per share special dividend paid in October 2021
  - \$4.00 per share to be paid in November 2021
- Excess capital at September 30, 2021 approximately \$3.0 billion
- YTD through September 30, 2021 repurchased \$318 million of AFG common shares
- In August, announced a 12% increase in regular annual dividend to \$2.24 per share, beginning in 4Q 2021
  - 16<sup>th</sup> consecutive annual dividend increase
- 7.7 million shares remaining in repurchase authorization as of November 1, 2021

#### Capital Returned to Shareholders Five Years Ended 9/30/2021 (in millions)

Dividends Paid	\$ 3,201
Repurchases	646
Total	\$ 3,847



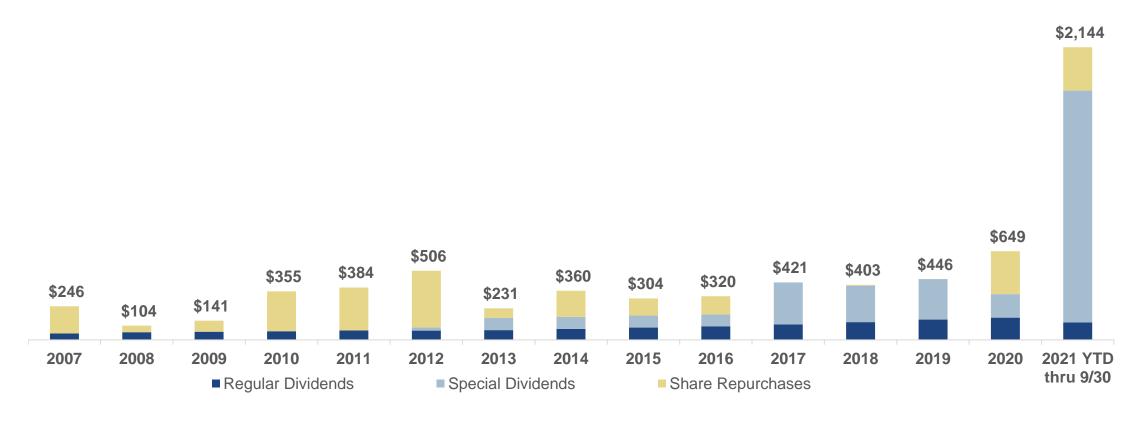
# \$3.8 Billion Returned to Shareholders

In addition, AFG paid a \$4.00 per share special dividend in October 2021 and declared a \$4.00 per share special dividend to be paid in November 2021, aggregating approximately \$680 million.



# **Balanced Approach to Capital Allocation**

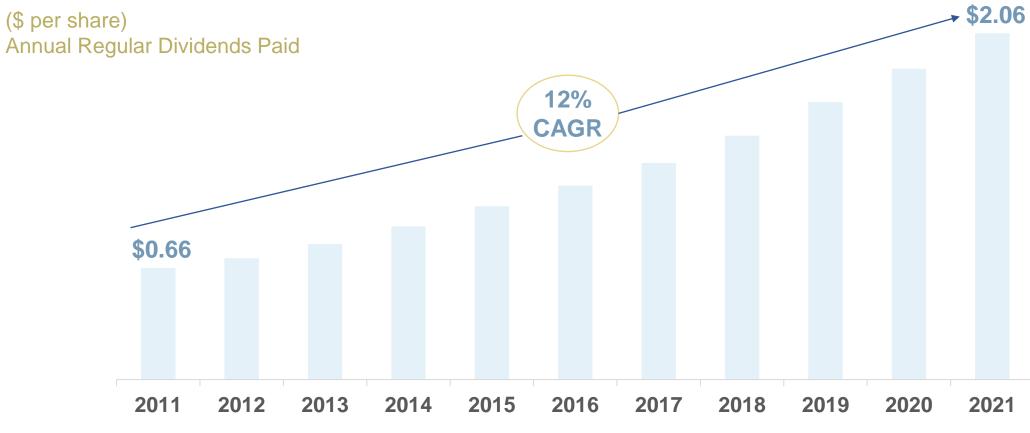
**Dollars in millions** 





Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities).

# **Double-Digit Growth in Regular Dividends**





Including the \$24.00 in special dividends declared in 2021 through November 2<sup>nd</sup>, AFG has declared \$40.05 per share in special dividends since 2012.

## **Protecting What Matters**

We sustain AFG's business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming, rewarding and safe place to work and build a career Be here. Be great:
- Managing environmental risk and operating sustainably





































# 2021 Outlook – AFG Specialty P&C Group Outlook

AFG's 2021 core net operating earnings guidance \$10.10 to \$10.70 per share<sup>1</sup>

	NWP Growth <sup>2</sup>	<b>Combined Ratio</b>
Specialty P&C Group Overall	11% – 14%	86% – 88%
Business Groups:		
Property & Transportation	15% – 19%	86% - 88%
Specialty Casualty	8% – 12%	85% - 87%
Specialty Casualty Excluding Workers' Comp	15% – 19%	
Specialty Financial	10% – 14%	84% - 86%

P&C average renewal rates up 9% to 11% when compared to 2020

<sup>&</sup>lt;sup>2</sup> Reflects an above-average crop year and an annualized return of approximately 10% on alternative investments in the fourth quarter of 2021.



<sup>&</sup>lt;sup>1</sup> Excludes earnings from our discontinued annuity operations that were sold to MassMutual, which were classified as discontinued operations effective January 1, 2021.

# **Appendix**



# Financial Highlights – First Nine Months of 2021

Dollars in millions, except per share data

Septer	liber 30,	
2021	<b>2020</b> <sup>1</sup>	. –
\$ 642	\$ 306	15.8%
\$ 7.48	\$ 3.40	10.070
85.8	89.9	<b>Core Operating</b>
<u>2021</u>	<u>2020</u> <sup>1</sup>	Return on Equity
15.8%	7.9%	
Sept. 30,	Dec. 31,	36.9%
		<b>Annualized Growth</b>
		in Adj BVPS + Dividends
	2021 \$ 642 \$ 7.48 85.8 2021 15.8%	\$ 642 \$ 306 \$ 7.48 \$ 3.40 85.8 89.9 2021 2020 <sup>1</sup> 15.8% 7.9% Sept. 30, Dec. 31, 2021 2020 \$ 59.70 \$ 63.61

Nine Months Ended

AMERICAN
FINANCIAL
GROUP. INC.

<sup>&</sup>lt;sup>1</sup> On May 28, 2021, AFG completed the sale of its Annuity business to MassMutual. The results of AFG's Annuity operations are reported as discontinued operations beginning with the first quarter of 2021 and through the date of sale, in accordance with GAAP, which included adjusting prior period results to reflect these operations as discontinued.

<sup>&</sup>lt;sup>2</sup> Equity excludes AOCI.

<sup>&</sup>lt;sup>3</sup> Includes the impact of holding company and other operations not reported in AFG's operating segments.

# **Specialty Property & Casualty Businesses**

#### **Dollars in millions**

Not	Writton	Premium
IACL	AALILLEII	FIGIIII

	2019	2020	Nine Mon 9/30/2020	ths Ended 9/30/2021	% Change	2021E <sup>1</sup>	2021E excl. Workers' Comp
Specialty Property & Transportation	\$ 1,876	\$ 1,887	\$ 1,447	\$ 1,740	20%	15% – 19%	
Specialty Casualty	\$ 2,701	\$ 2,304	\$ 1,739	\$ 1,912	10%	8% - 12%	15% - 19%
Specialty Financial	\$ 617	\$ 604	\$ 441	\$ 485	10%	10% – 14%	
Other Specialty	\$ 148	\$ 197	\$ 149	\$ 166	11%	n/a	
Total Specialty	\$ 5,342	\$ 4,992	\$ 3,776	\$ 4,303	14%	11% –14%	13% - 17%



<sup>&</sup>lt;sup>1</sup> 2021E based on guidance issued November 3, 2021.

# **Specialty Property & Casualty Businesses**

#### **GAAP Combined Ratio**

	2019	2020	YTD 9/30/2021	2021E <sup>1</sup>
Specialty Property & Transportation	95.7%	90.4%	89.6%	86% - 88%
Specialty Casualty	93.3%	90.0%	86.6%	85% - 87%
Specialty Financial	85.0%	91.8%	84.9%	84% - 86%
Total Specialty	93.7%	91.3%	88.4%	86% - 88%



<sup>&</sup>lt;sup>1</sup> 2021E based on guidance issued November 3, 2021.

### **Business Spotlight: Crop Insurance**

#### Helping generations of farmers manage their risks since 1915

Specialized Crop Coverage Including Multiple Peril Crop Insurance (MPCI), Crop-Hail, Named Peril Insurance

One of a select few private companies authorized by the United States Department of Agriculture Risk Management Agency (USDA RMA) to write MPCI policies.

#### #5 Ranked

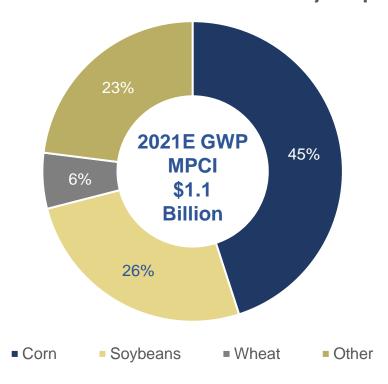
Provider of Multi-Peril Crop Insurance

9%

Market Share

AFG is the **largest U.S.-based parent** company of an Approved Insurance Provider (AIP). Great American Insurance Company is one of the few original MPCI program participants.

#### **MPCI Premium Breakdown by Crop**



#### November 2021 Update

- Knowing what we know at this point, we expect to have an above-average crop year from both a profitability and growth standpoint, with net written premiums projected to be up approximately 32% in 2021.
- Yields throughout much of the corn belt are average to well above average, offsetting below average drought-related yields from the north central states, freeze-related losses in Texas and drought-related losses in the western United States.
- Approximately 40% of our MPCI corn and soybean business is in the eastern corn belt, where growing conditions were more favorable.
- Corn and soybean harvest pricing settled at 17% and 4% higher, respectively, than spring discovery pricing and was comfortably within desired ranges of volatility.



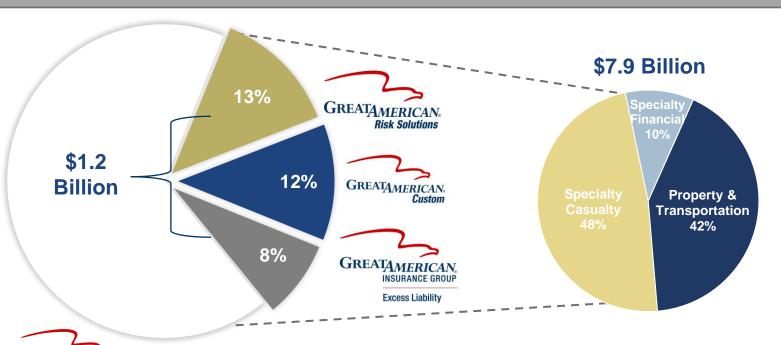
# Business Spotlight: E&S, Umbrella and Excess Liability Businesses

Great American Risk Solutions writes hard-to-place P&C products via wholesale brokers on an excess and surplus lines basis (non-filed rates and forms).

**Great American Custom** writes excess liability on large capacity towers for Fortune 2000 risks through wholesale and large retail brokers; also writes primary risks and professional liability coverages.

**Excess Liability** writes umbrella and excess liability on large capacity towers for large commercial risks through retail and wholesale brokers.

#### **GROSS WRITTEN PREMIUMS - LTM ENDED SEPTEMBER 30, 2021**



AMERICAN

- Year-to-date 2021 gross and net written premiums for these three divisions increased 17% and 18%, respectively
- Achieved overall double-digit rate increases in excess of prospective loss cost trends in the third quarter 2021
- Great American E&S lines ranked #18 in 2020 (Source: S&P Global)

E&S, Umbrella and Excess Liability Businesses make up 33% of Specialty Casualty Group GWP and 16% of Total P&C Specialty GWP

## **Innovation Capabilities and Technology**

- Improved Risk Selection
- Instantaneous quote and bind capabilities
- Enhanced digital experiences
- Document extraction generating underwriting efficiencies





25+
partnerships in place

15+
planning /
piloting phase



