



BofA Securities 2023 Financial Services Conference

February 14, 2023

AMERICAN FINANCIAL group, inc.



# **Forward Looking Statements**

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, discontinued operations, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



# A History Dating Back 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Over **50%** of Specialty P&C Group gross written premium is produced by businesses with "top 10" market rankings

Superior Underwriting Talent Specialty P&C Combined Ratio

7.5%

Points of COR outperformance vs. peers over 10-year period ended 12/31/2021 10 years

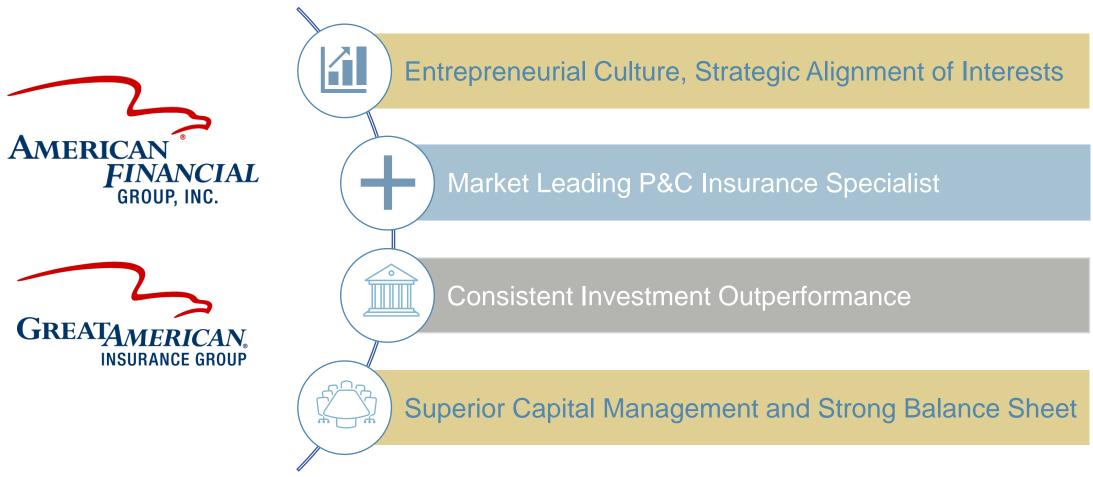
Consecutive years under 94%



3

**Overall Specialty P&C combined ratio of 87.2% for the twelve months ended December 31, 2022** 

# **Top Tier Specialty Property & Casualty Insurer**



# **Our Corporate Values**

# Our Foundation

Specialization

Entrepreneurial Spirit

Accountability

Our Priorities

**Customer Focus** 

Clear & Open Communication

Work / Family Balance

Our Expectations Integrity Self-Discipline

**Respect for Others** 



# **2022 Employee Survey Highlights**

#### **PROUD TO BE BEST IN CLASS**





"I understand how my **job contributes** to the organization's strategy and goals."



"The people in my work group are committed to **delivering high quality products and services.**"







#### HOW WE STACK UP



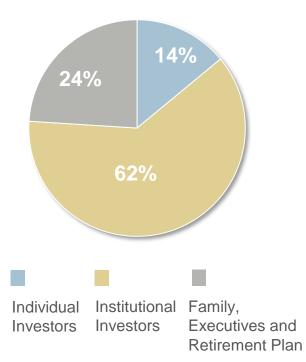
\* High Performing (Norm) – Average survey scores from 50 top performing organizations with over 320,000 employees (based on financial performance versus peers, and high employee engagement and enablement).

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Source: Employee opinion survey and benchmark data is provided by our survey vendor, Korn Ferry.

# **Strategic Alignment of Interests for Optimal Results**

#### Significant Ownership by Management



Unique, Incentive-Based Programs for P&C Business Leaders

- <u>Annual awards</u>
  - based on AY COR targets derived from ROE thresholds
  - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
- 5-year measurement period based on AY COR targets derived from ROE thresholds
- paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

#### **Profit Sharing for Employees**

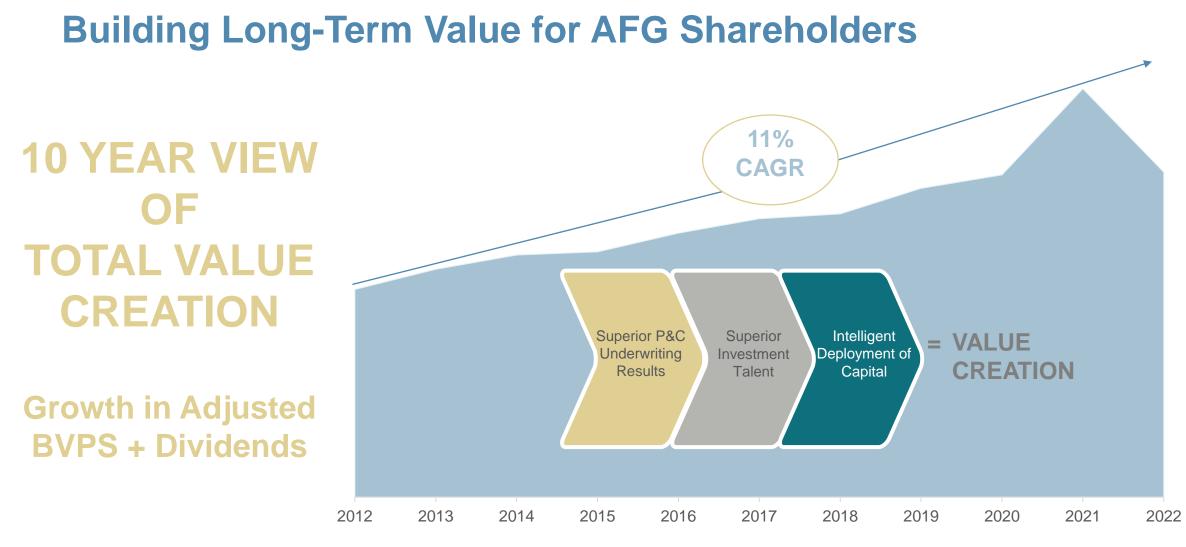
• Our Profit-Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents



- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

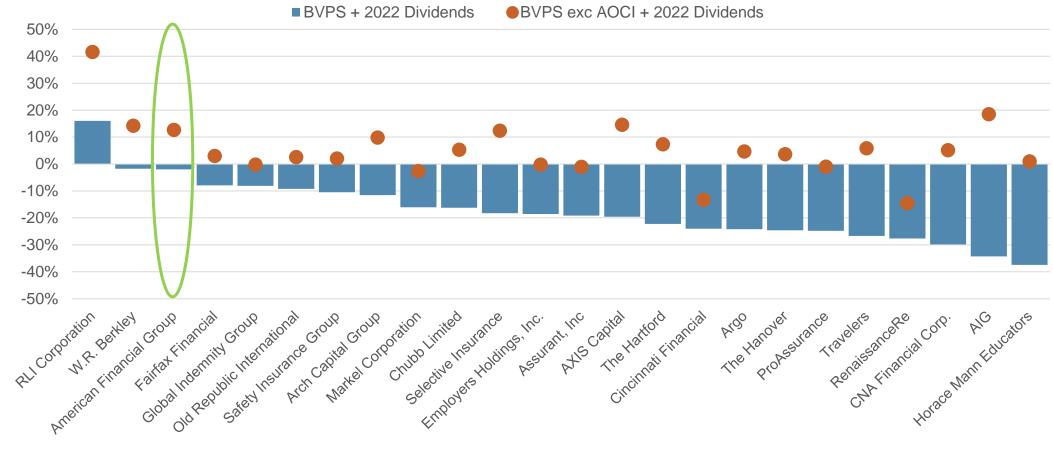






Adjusted Book Value excludes unrealized gains and losses related to fixed maturities.

# **Total Value Creation: YTD through September 30, 2022**







Sale o Comm Lines		IPO of In Property Casualty; personal business	and exit auto	Acquired minority shares of Americar Financial Resource	f Great		Start-up of F Sector Divis Sale of Med supplement critical illnes businesses	sion licare &	Acquisition Summit Ho Southeast, Start-up of Aviation Di Acquisition Public Sec renewal rig	Iding Inc. vision of tor	Acquired remaining of NATL shares no owned by Start-up o El Aguila Specialty Division	t AFG f	Start-up of Accident & Health Business Acquired A Financial paratransit business	tlas	Acquisiti Verikai, I Sale of Annuity Business	nc.
1998	2000 Start-up of Financial Institution Services	2003	2005 Acquisition Farmer's Cr Insurance Alliance IPO of Nation Interstate Corporation	of op onal	2008 Acquisitions of Strategic Comp & Marketform Group Ltd. Start-up of Environmental Division	2010 Acquisition of Vanliner	2012	2013 Start-up of Profession Liability Div	al	2015 Sale of long term care business Start-up of 0 American's Singapore branch Start-up of 1 Liability Divi	g- Great M&A	2018 Acquired Cowner Me Insurance (TOMIC) b Acquired A Insurance Services Ir (ABAIS)	mbers Company pusiness ABA	2020 Sale of N exit from market		2022 Start-up of Medical Stop Loss Business
$\overline{}$	~				Start-Ups	Acquisi	tions	Disp	ositions							

# **Specialty P&C Insurance Operations**

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering longterm value to our customers, employees and investors.

# PROPERTY & TRANSPORTATION

Agribusiness (farm & ranch)

**Commercial Automobile** 

**Commercial Property** 

Crop

Equine Mortality

Inland and Ocean Marine

#### SPECIALTY CASUALTY

Excess and Surplus

Executive and Professional Liability

General Liability

M&A Liability

**Public Entities** 

**Targeted Programs** 

Umbrella and Excess Liability

Workers' Compensation

#### SPECIALTY FINANCIAL

Fidelity / Crime

**Financial Institution Services** 

Lease and Loan Services

Surety

Trade Credit



# **Great American Insurance Company's Ratings**



Diversified product offerings in niche markets Consistent, solid underwriting results Strong market positions Strong capitalization Low catastrophe risk profile

# The Numbers Tell Our Story 3,000

Property and casualty insurance companies in the United States

50 Companie

Companies on the Ward's 50 List for safety, consistency and performance

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Rated "A" (Excellent) or better by AM Best for 110+ years

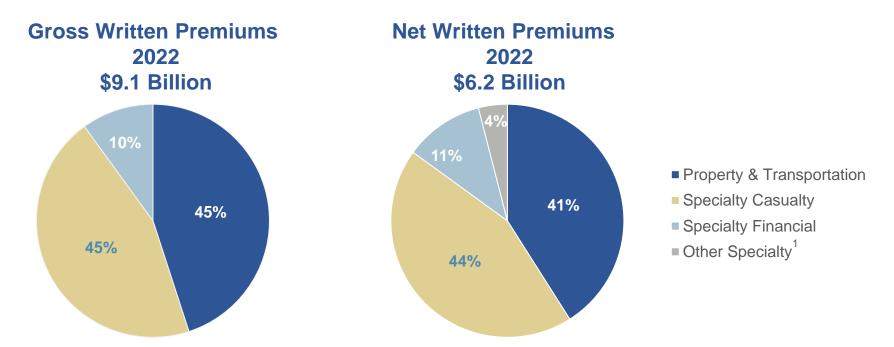
on both lists

Great American Insurance Company is 1 of the three





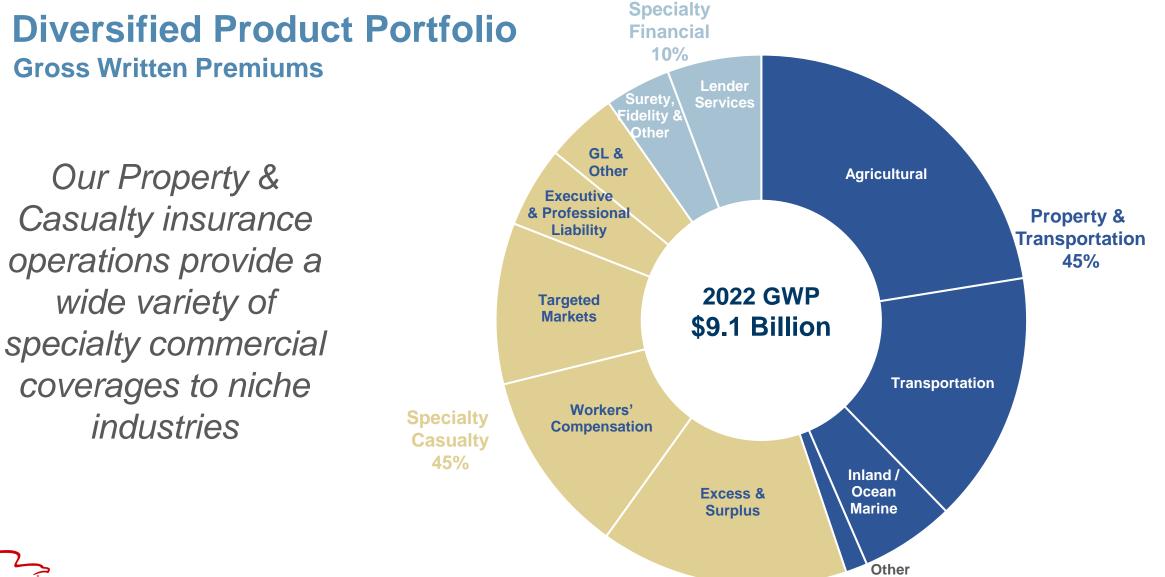
Low correlation • Lower relative coastal exposure



In 2022, over 50% of P&C Group GWP produced by businesses with "Top 10" market rankings including: ABAIS • Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage • Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Public Entity • Trade Credit • Trucking



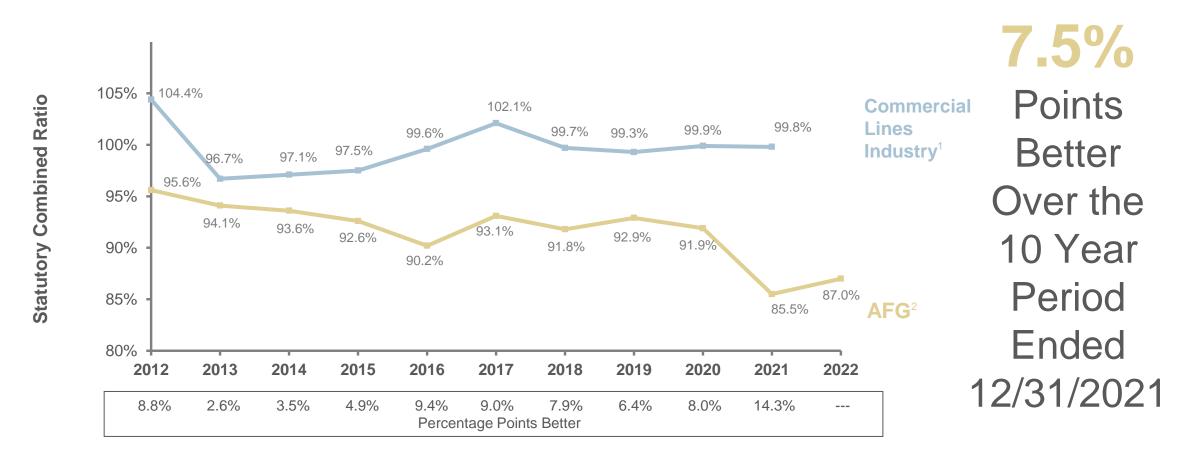
<sup>1</sup> Includes an internal reinsurance facility.



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2023 mix is expected to be similar



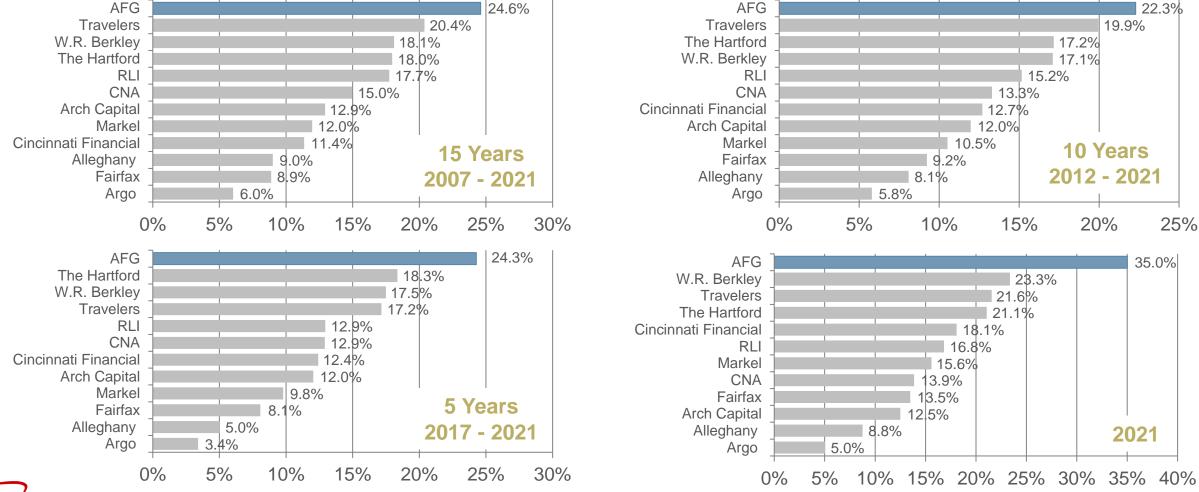




Commercial Lines Industry based on data from A.M. Best's Market Segment Report – February 24, 2022.

<sup>2</sup> American Financial Group Form 10K filings.

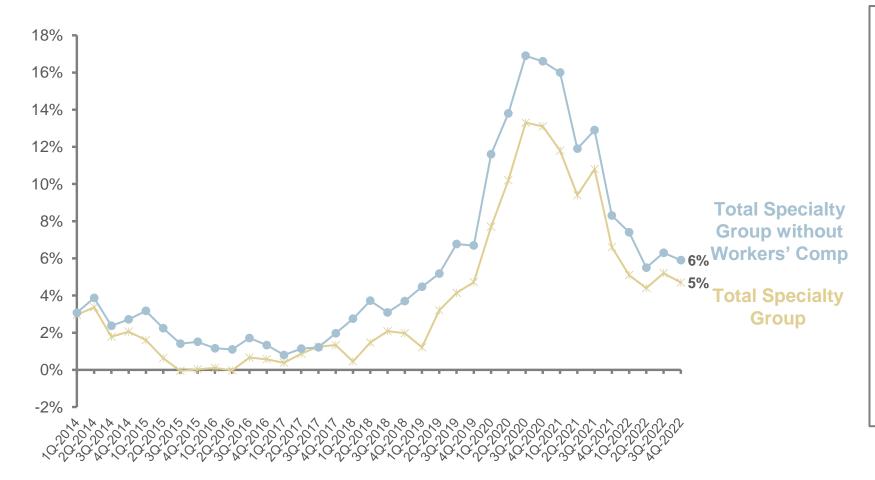
# **Pretax Property & Casualty Returns**





Source: Dowling & Partners. Pretax P&C Returns based on P&C Statutory Surplus. Arch, Argo and Fairfax calculations based on average common shareholders' equity.

# **Specialty P&C Pricing Trends**



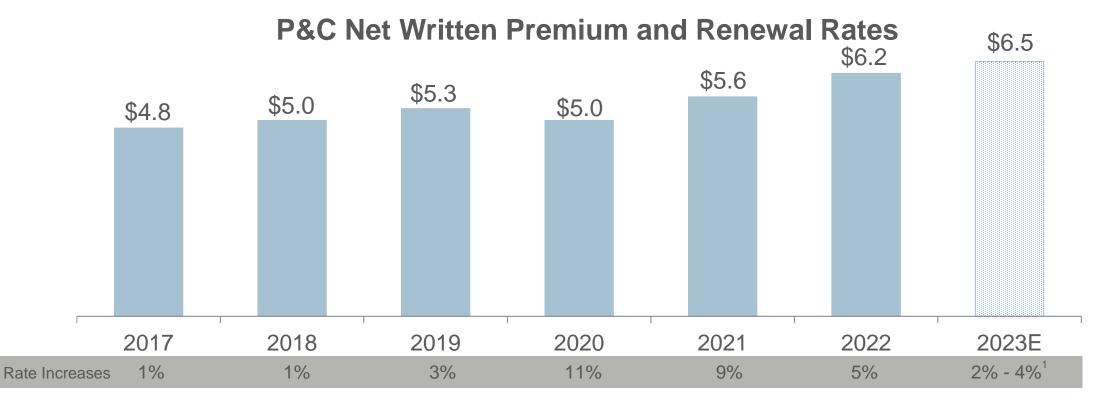
We continue to achieve renewal rate increases in excess of prospective loss ratio trends in the vast majority of our businesses, with strong renewal pricing in our longer-tailed liability businesses outside of workers' compensation.

Prospective Loss Ratio Trends: Total Specialty Group 3% Specialty Excl WC 5%



For 2023, we expect renewal rates to increase between 2% and 4% in our Specialty P&C operations overall. Excluding workers' compensation, we expect renewal rate increases to be in the range of 3% to 5%.

### Specialty Property & Casualty Premium Growth Dollars in billions

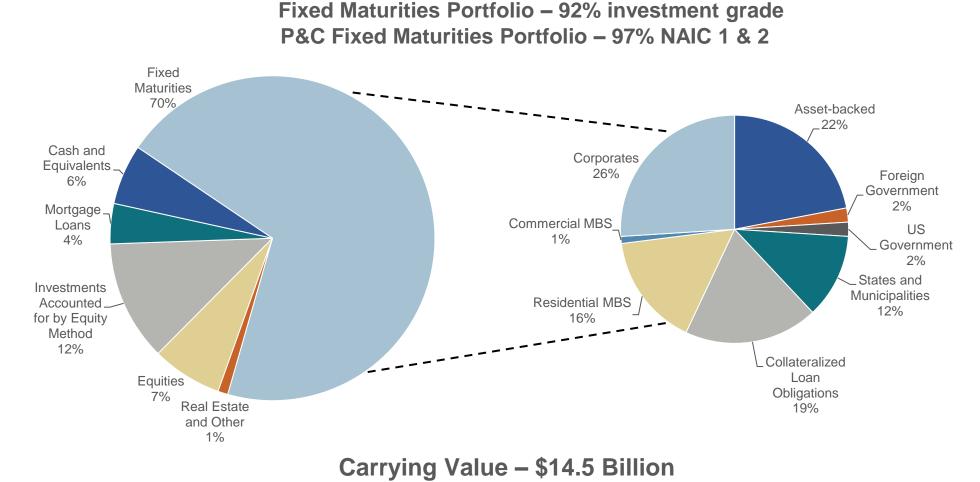


Overall Specialty P&C renewal rates increased approximately 5% in 4Q22. Excluding workers' compensation, renewal rates increased approximately 6%.



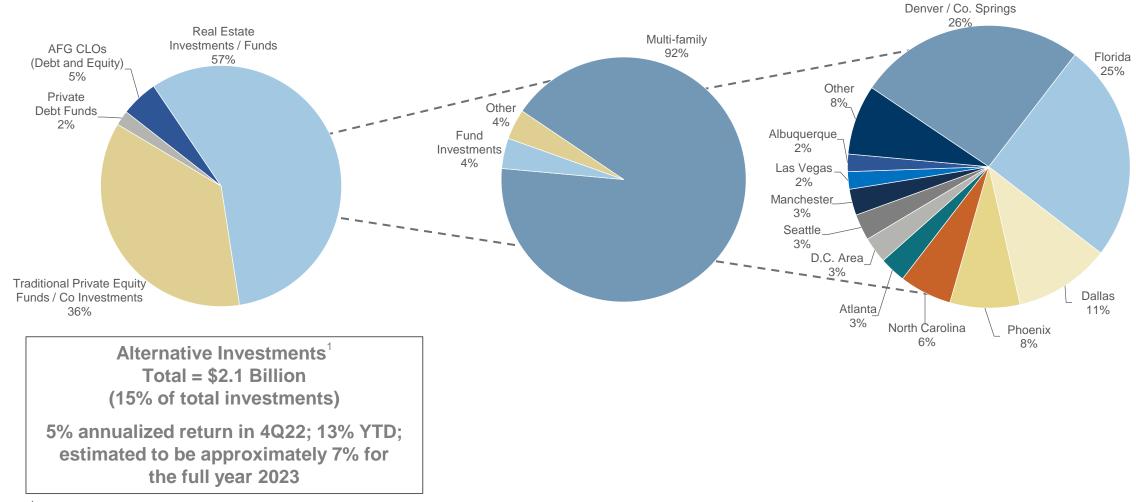
# **AFG Investment Portfolio**

#### As of December 31, 2022





### AFG Investment Portfolio – Alternative Investments As of December 31, 2022



<sup>1</sup> Alternative investments consist of investments accounted for using the equity method, equity securities MTM through investment income and AFG managed CLOs.

# **Investment Portfolio Characteristics**

	P&C Portfolio 12/31/22
Approximate Duration – Fixed Maturities including cash & cash equivalents	2.9 years
Annualized yield on fixed maturity securities before investment expenses Quarter ended 12/31/2022:	4.15%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

#### **Positioning & Outlook**

<u>Short Duration</u> – Significant capacity for AFG to take advantage of recent increases in rates. Increased duration of P&C fixed maturity portfolio, including cash and cash equivalents, from approximately 2.0 years at 12/31/2021 to approximately 2.9 years at 12/31/2022.

- Insurance company fixed maturities duration (including cash) remains short relative to historical levels.
- Parent company cash and short duration fixed maturities of approximately \$876 million as of December 31, 2022.

<u>Low Credit Risk</u> – Significant capacity for AFG to take advantage of wider spreads offered by recent volatility in credit markets.

• Given recent rise in interest rates, AFG's current reinvestment rate in its P&C fixed maturity portfolio is approximately 5.5%.



### **Strong Financial Position** Dollars in millions, except per share data

#### **Capital Management**

- Above target levels for all rating agencies
- Excess capital approximately \$1.4 billion at December 31, 2022
- Fourth quarter regular dividends = \$54 million
- Paid special dividend of \$2 per share (\$170 million) in November 2022
- Total capital returned to shareholders in 2022 = \$1.23 billion
- On February 1, 2023, declared a special dividend of \$4.00 per share, payable on February 28, 2023

#### Long-Term Debt

- No debt maturities until 2030
- No borrowings under \$500 million credit line
- Repurchased approximately \$38 million of Senior Notes during the fourth quarter

# Financial Strength Ratings - U.S. Based P&C Insurers (where rated)

- A.M. Best: All companies = A+
- Standard & Poor's: All companies = A+
- Moody's: All companies = A1

	<u>Dec 31, 2022</u>	<u>Dec 31, 2021</u>
Principal amount of long-term debt	\$ 1,521	\$ 1,993
Adjusted shareholders' equity <sup>1</sup>	4,578	4,876
Total adjusted capital	\$ 6,099	\$ 6,869
Ratio of debt to total adjusted capita	al <sup>2</sup>	
Including subordinated debt	24.9%	29.0%
Excluding subordinated debt	13.9%	19.2%
Common shares outstanding (millio	ons) 85.204	84.921
Book value per share:		
Book value per share	\$ 47.56	\$ 59.02
Adjusted <sup>1</sup>	53.73	57.42
Tangible, adjusted <sup>3</sup>	49.58	53.26
Parent company cash		
and investments	\$ 876	\$ 1,857

<sup>1</sup> Excludes net unrealized gains (losses) related to fixed maturity investments.



<sup>2</sup> The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity, excluding unrealized gains (losses) related to fixed maturity investments.

<sup>3</sup> Excludes net unrealized gains (losses) related to fixed maturity investments, goodwill and intangibles.

# **Intelligent Use of Excess Capital**

#### 2023 Capital Management

• \$4.00 per share special dividend to be paid February 28, 2023

#### 2022 Capital Management

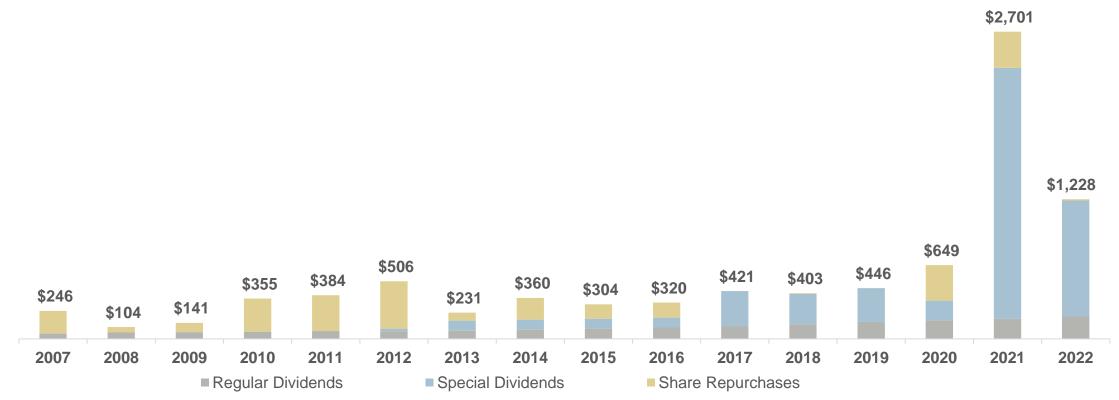
- Returned \$1.23 billion of capital to shareholders
- 12.5% increase in regular annual dividend, beginning in October 2022; 17th consecutive annual dividend increase
- Three special dividends totaling \$12.00 per share paid in 2022
- Repurchased \$11 million of AFG common shares
- Excess capital at December 31, 2022 approximately \$1.4 billion
- 7.6 million shares remaining in repurchase authorization as of December 31, 2022

#### Capital Returned to Shareholders Five Years Ended 12/31/2022 (in millions)

Dividends Paid Repurchases	\$ 4,778 <u>649</u>
Total	<u>\$ 5,427</u>
\$5.4 Billion Return Shareholders	



### **Balanced Approach to Capital Allocation** Dollars in millions



Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities).



#### **Double-Digit Growth in Regular Dividends** \$2.31 (\$ per share) Annual Regular Dividends Paid 12.4% CAGR \$0.72 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022

AMERICAN FINANCIAL Including the \$4.00 special dividend declared in February 2023, and the \$12.00 in special dividends paid in 2022, AFG has declared \$58.05 per share in special dividends since 2012.

# **Protecting What Matters**

We sustain AFG's business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

SASB

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming, rewarding and safe place to work and build a career Be here. Be great.
- Managing environmental risk and operating sustainably

Learn more about our corporate responsibility efforts and our Sustainability Accounting Standards Board Report at: <u>AFGinc.com/About-Us/Corporate-Social-Responsibility</u>.



# 2023 Outlook

AFG's core net operating earnings guidance for 2023 established at \$11.00 - \$12.00 per share, a core return on equity of more than 20% at the midpoint<sup>1</sup>

	0000	2023 Outlook			
	2022 Combined <u>Ratio</u>	NWP Growth	Combined Ratio		
Specialty P&C Group Overall	87.2%	3% – 5%	86% - 88%		
Business Groups:					
Property & Transportation	91.7%	1%-3%	89% – 93%		
Specialty Casualty	81.2%	4% – 8%	80% – 84%		
Excluding Workers' Comp		6% – 10%			
Specialty Financial	83.7%	4% – 8%	83% - 87%		

#### P&C average renewal rates up 2% to 4% when compared to 2022



<sup>1</sup> Reflects an assumed return on alternative investments of 7% compared to the 13.2% earned in 2022 and an average crop year. At the midpoint of our guidance for 2023, core net operating earnings excluding income from alternative investments would produce year-over-year growth of more than 10% when measured on a comparable basis in 2022.





# Appendix



### **Financial Highlights – 2022 Dollars in millions, except per share data**

- December 31, Results of Operations: 2022 - Core net operating earnings 993 \$ - Core net operating earnings per share \$ 11.63 - Average number of diluted shares 85.3 Core Operating Return on Equity:<sup>1</sup> <u>2022</u> • AFG Consolidated 21.2% **Dec. 31** Book Value per Share: ٠ <u>2022</u> - Excluding unrealized gains related to fixed maturities \$ 53.73
  - Tangible, excluding unrealized gains related to fixed maturities

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**Twelve Months Ended** 

2021



Dec. 31, <u>2022</u>	Dec. 31, <u>2021</u>	
\$ 53.73	\$ 57.42	В
\$ 49.58	\$ 53.26	

# 18.5% **Growth in Adj 3VPS + Dividends**



	2020	<u>2021</u>	<u>2022</u>	<u>% Change</u>	2023E <sup>1</sup>	2023E excl. Workers' Comp
Specialty Property & Transportation	\$ 1,887	\$ 2,157	\$ 2,515	17%	1% – 3%	
Specialty Casualty	\$ 2,304	\$ 2,540	\$ 2,728	7%	4% - 8%	6% - 10%
Specialty Financial	\$ 604	\$ 658	\$ 711	8%	4% – 8%	
Other Specialty	<u>\$ 197</u>	<u>\$ 218</u>	<u>\$ 252</u>	16%	n/a	
Total Specialty	\$ 4,992	\$ 5,573	\$ 6,206	11%	3% – 5%	3% - 7%

**Net Written Premium** 





		GAAP Combined Ratio						
	2020	2021	2022	<u>2023E</u> <sup>1</sup>				
Specialty Property & Transportation	90.4%	87.1%	91.7%	89% - 93%				
Specialty Casualty	90.0%	84.3%	81.2%	80% - 84%				
Specialty Financial	91.8%	85.1%	83.7%	83% - 87%				
Total Specialty	91.3%	86.4%	87.2%	86% - 88%				



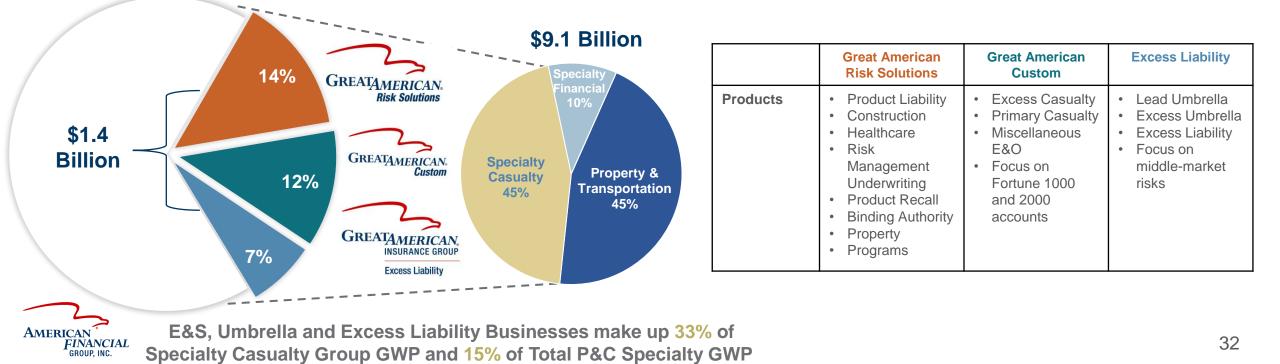
# **Business Spotlight: E&S, Umbrella and Excess Liability Businesses**

Great American Risk Solutions writes hard-to-place P&C products via wholesale brokers on an excess and surplus lines basis (non-filed rates and forms).

**Great American Custom** writes excess liability on large capacity towers for Fortune 1000 and Fortune 2000 risks through wholesale and large retail brokers; also writes primary risks and professional liability coverages.

**Excess Liability** writes lead and excess umbrella on middle-market risks, primarily through retail agents.

#### **GROSS WRITTEN PREMIUMS – FULL YEAR 2022**



# Loss Ratio Trend as an Indicator of Pricing Adequacy

In this example, a 1.8% loss ratio trend indicates that rate increases of 1.8% are needed in order to maintain the current level of profitability as measured by the combined ratio, assuming the expense ratio and other factors are held constant.

Assumptions: \$100M book of business with a 55% loss ratio and an 85% COR; 3.5% increase in insured values and a 6% loss cost trend.

	Current PY	Results	Loss Cost	: & Exposure	Trend		f Needed Ra	leeded Rate	
\$ in thousands	(\$000)	COR	Change	(\$000)	COR	Char	nge	(\$000)	COR
Premiums	\$100,000		3.5%	\$ 103,500		1	.8% \$	105,363	
Loss & LAE	55,000	<mark>55%</mark>	6.0%	58,300	-56%			58,300	55%
Underwriting Expense	es <u>30,000</u>	130%		31,050	30%			31,609	30%
U/W Profit	<u>\$ 15,000</u>	85%		\$ 14,150	86%		\$	15,454	85%
	L								
	end = 56% / 5	55% = +1.	8%						
NANCIAL 10UP, INC.									3

# **Innovation Capabilities and Technology**

- Improved Risk Selection
- Instantaneous quote and bind capabilities
- C Enhanced digital experiences
- Document extraction generating underwriting efficiencies



