

Specialty Property and Casualty Insurance

2025 Piper Sandler Home Office Visit

August 12, 2025



Forward Looking Statements

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered “forward-looking statements” and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG’s filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.

A History Dating Back More Than 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Over **55%** of Specialty P&C Group gross written premium is produced by businesses with “top 10” market rankings

Superior Underwriting Talent

7.7%

Points of COR outperformance vs. peers over 10-year period ended 12/31/2024

Specialty P&C Combined Ratio

12 years

Consecutive years under 94% over the 12-year period ended 12/31/2024.



Overall Specialty P&C combined ratio of 91.2% for the twelve months ended December 31, 2024

Record premium production for the twelve months ended December 31, 2024

Top Tier Specialty Property & Casualty Insurer



Our values form the foundation of our business, shape our priorities, and set our expectations for how we conduct our business, service our customers and interact with each other.

Our Core Values

for all the *great* you do®

Specialization
Entrepreneurial Spirit
Accountability

OUR
FOUNDATION

Integrity
Discipline
Respect for Others

OUR
EXPECTATIONS

Customer Focus
Clear & Open
Communication
Family & Community

OUR
PRIORITIES

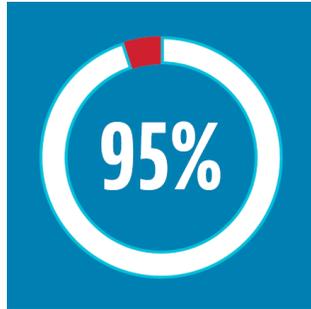
2024 Employee Survey Highlights



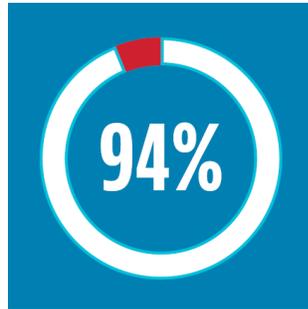
92%
PARTICIPATION

Be here. Be *great.*

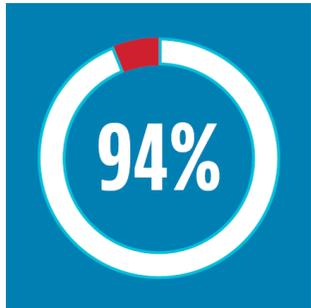
PROUD TO BE BEST IN CLASS



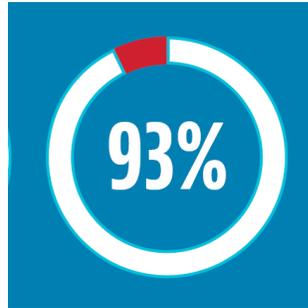
I understand the results expected of me in my job.



The organization provides high quality products and services.

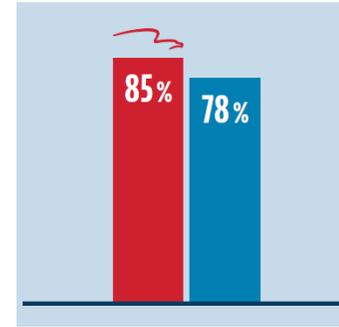


I understand how my job contributes to the organization's strategy and goals.

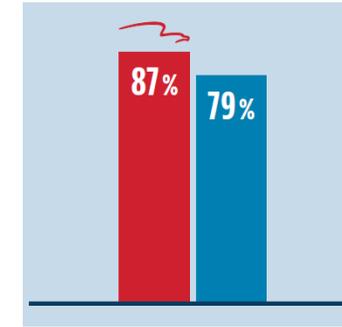


I am treated with respect as an individual.

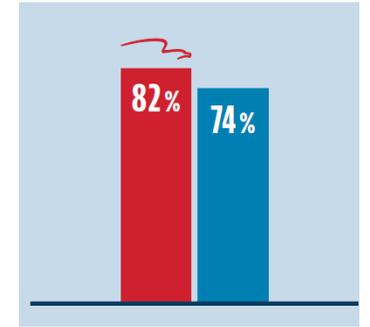
HOW WE STACK UP



The organization supports me in achieving a balance between my work life and my personal life.



I have opportunities for learning and development at the organization.



We use the different perspectives, backgrounds and experiences that our employees have to help deliver better business outcomes.

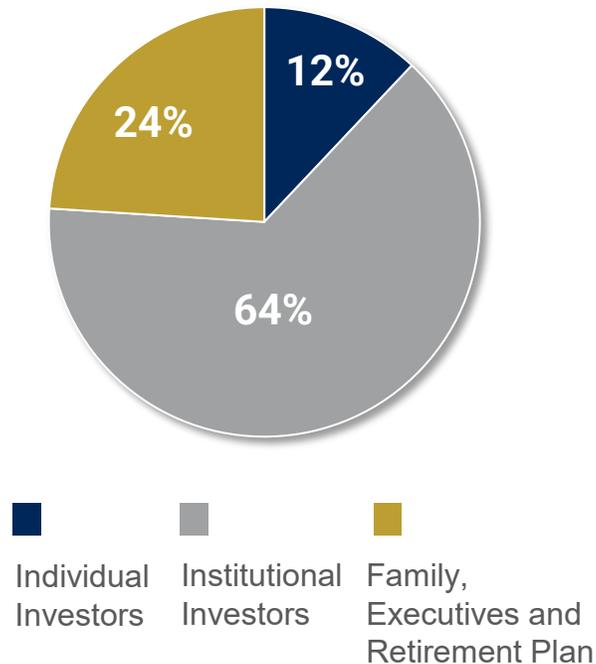
OUR COMPANY ■ **HIGH PERFORMING COMPANIES***

* High Performing (Norm) - Average survey scores from 65 top performing organizations with over 685,000 employees (based on financial performance versus peers, and high employee engagement and enablement.)

Source: Employee opinion survey and benchmark data is provided by our survey vendor, Korn Ferry.

Strategic Alignment of Interests for Optimal Results

Significant Ownership by Management



Unique, Incentive-Based Programs for P&C Business Leaders

- Annual awards
 - based on AY COR targets derived from ROE thresholds
 - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
 - 5-year measurement period based on AY COR targets derived from ROE thresholds
 - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

Profit Sharing for Employees

- Our Profit-Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents

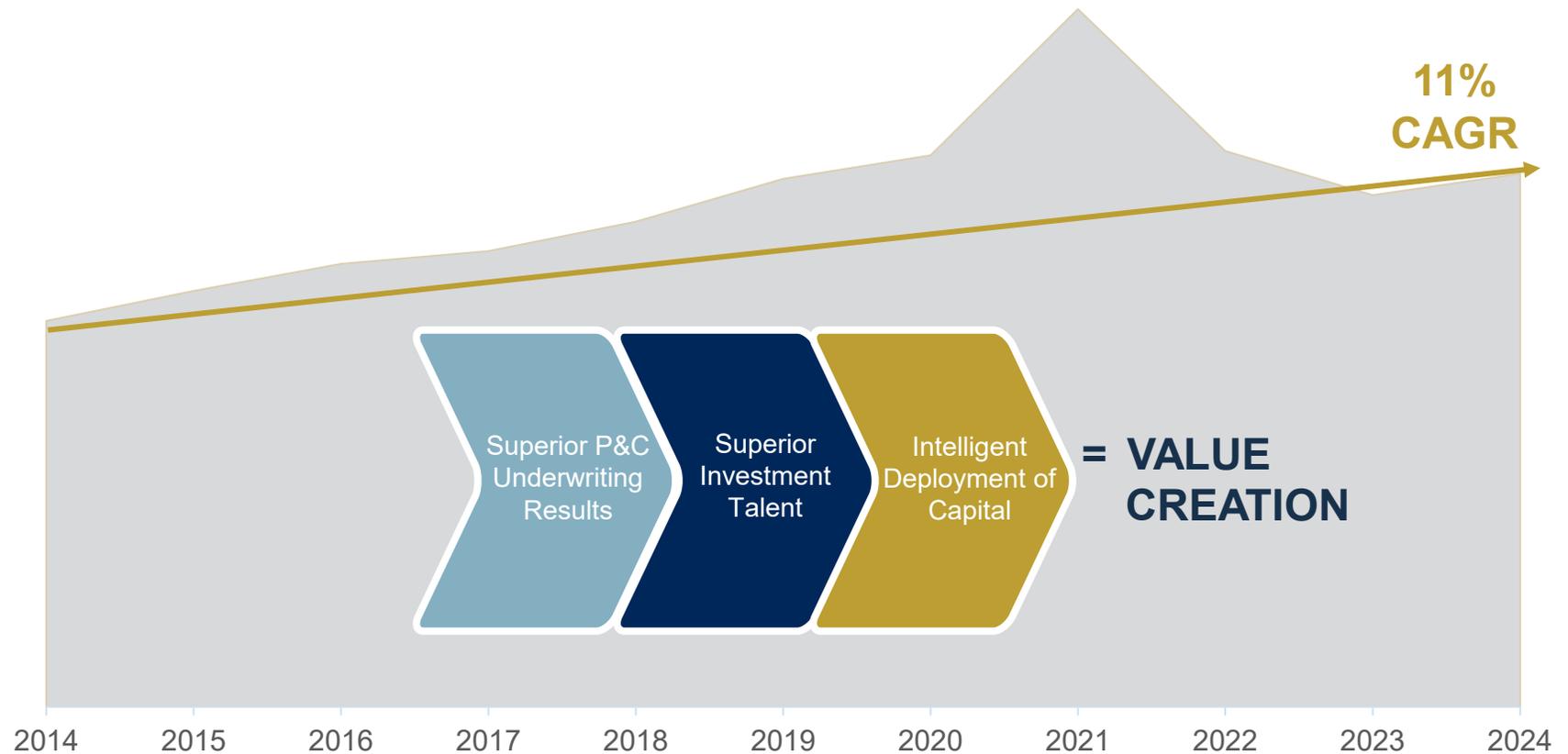


- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

Building Long-Term Value for AFG Shareholders

10 YEAR VIEW OF TOTAL VALUE CREATION

Growth in BVPS
Excluding AOCI +
Dividends



Focusing on What We Know Best

Sale of Commercial Lines Division

IPO of Infinity Property and Casualty; exit personal auto business



Acquired all minority shares of Great American Financial Resources, Inc.

Start-up of Public Sector Division

Sale of Medicare supplement & critical illness businesses

Acquisition of Summit Holding Southeast, Inc.

Start-up of Aviation Division

Acquisition of Public Sector renewal rights

Acquired remaining 49% of NATL shares not owned by AFG

Start-up of El Aguila Specialty P&C Division

Start-up of Accident & Health Business

Acquired Atlas Financial paratransit business

Acquisition of Verikai, Inc.

Sale of Annuity Business



Acquisition of Crop Risk Services

1998

2000

2003

2005

2007

2008

2010

2012

2013

2014

2015

2016

2018

2019

2020

2021

2022

2023

Start-up of Financial Institution Services



Acquisition of Farmer's Crop Insurance Alliance

IPO of National Interstate Corporation



Acquisitions of Strategic Comp & Marketform Group Ltd.

Start-up of Environmental Division

Acquisition of Vanliner



Start-up of Professional Liability Division



Sale of long-term care business

Start-up of Great American's Singapore branch

Start-up of M&A Liability Division

Acquired Tank Owner Members Insurance Company (TOMIC) business

Acquired ABA Insurance Services Inc. (ABAIS)

Sale of Neon and exit from Lloyd's market

Start-up of Medical Stop Loss Business

Start-Ups

Acquisitions

Dispositions

Specialty P&C Insurance Operations

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering long-term value to our customers, employees and investors.

PROPERTY & TRANSPORTATION

Agribusiness (farm & ranch)
Commercial Automobile
Commercial Property
Crop
Equine Mortality
Inland and Ocean Marine

SPECIALTY CASUALTY

Cyber Risk
Excess and Surplus
Executive & Professional Liability
General Liability
M&A Liability
Medical Stop Loss
Public Entities
Targeted Programs
Umbrella and Excess Liability
Workers' Compensation

SPECIALTY FINANCIAL

Fidelity / Crime
Financial Institution Services
Lease and Loan Services
Surety
Trade Credit



Great American Insurance Company's Ratings

A+

Superior

A+

Strong

A1



S&P Global
Ratings

MOODY'S

- Diversified product offerings in niche markets
- Consistent, solid underwriting results
- Strong market positions
- Strong capitalization
- Low catastrophe risk profile

The Numbers Tell Our Story

3,000

Property and casualty insurance companies in the United States

50

Companies on the Ward's 50 List for safety, consistency and performance

4

Rated "A" (Excellent) or better by AM Best for 115 or more years

3

on both lists

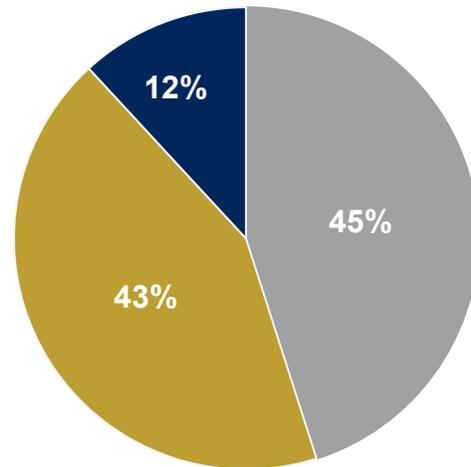
1

Great American Insurance Company is 1 of the three

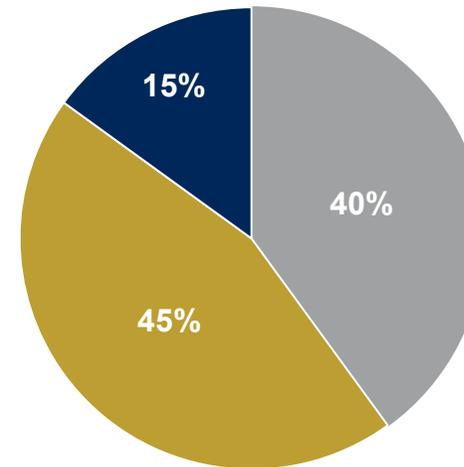
Specialty Property & Casualty Premium

Low correlation • Lower relative coastal exposure

**Gross Written Premiums
2024
\$10.5 Billion**



**Net Written Premiums
2024
\$7.1 Billion**

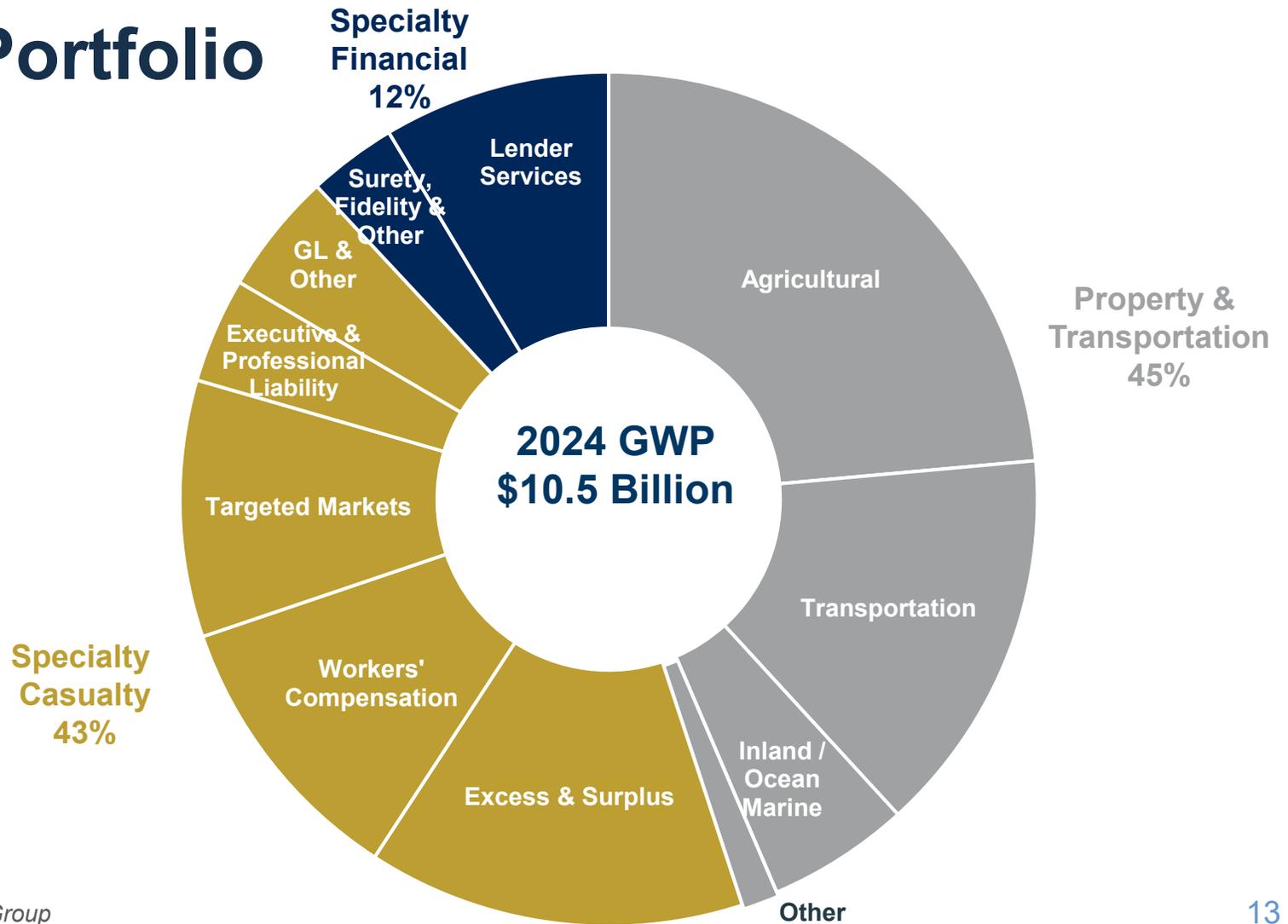


- Property & Transportation
- Specialty Casualty
- Specialty Financial

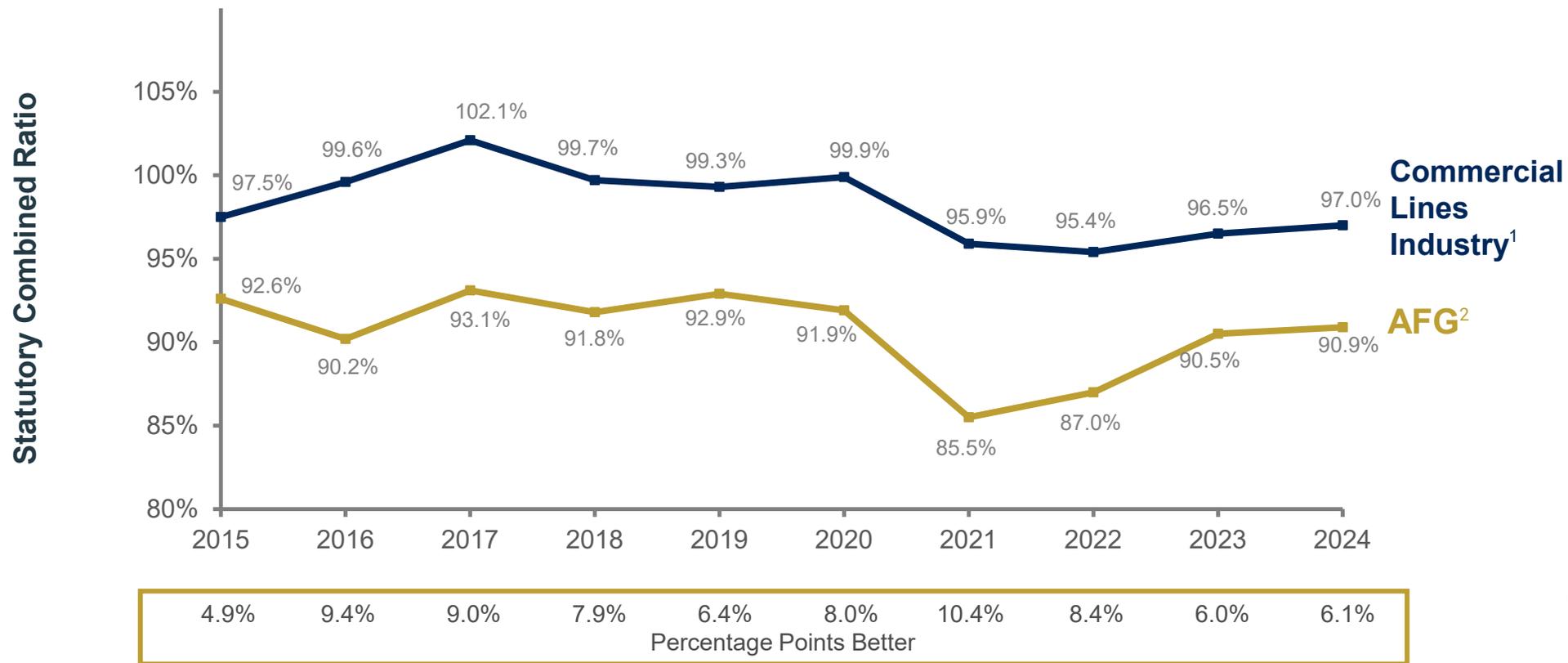
In 2024, over 55% of P&C Group GWP produced by businesses with “Top 10” market rankings including: ABAIS • Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage • Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Public Entity • Trade Credit • Trucking

Diversified Product Portfolio

Our Property & Casualty insurance operations provide a wide variety of specialty commercial coverages to niche industries



Superior Underwriting Talent



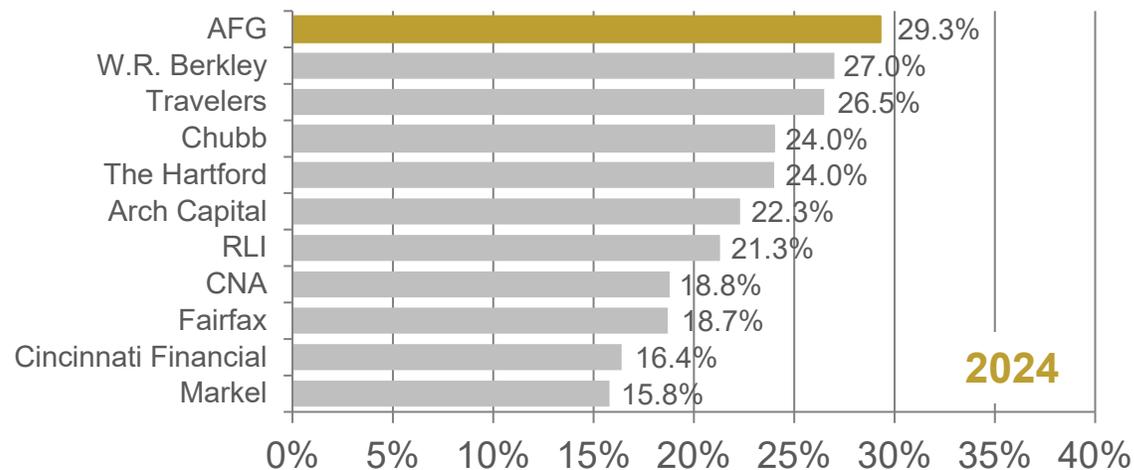
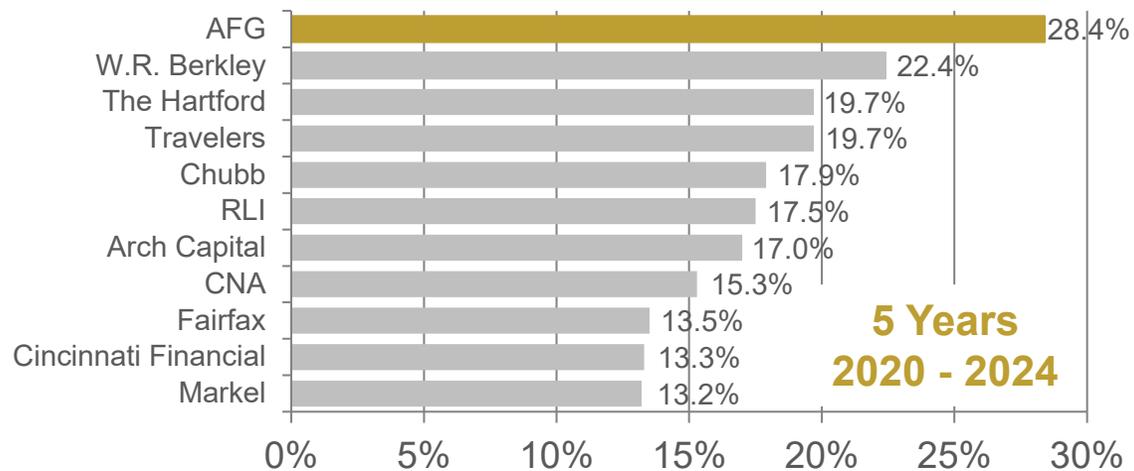
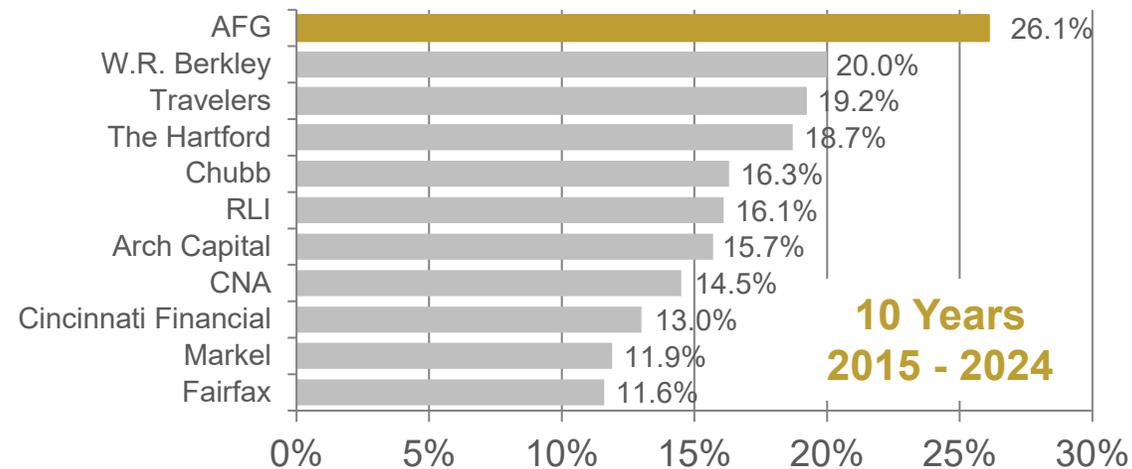
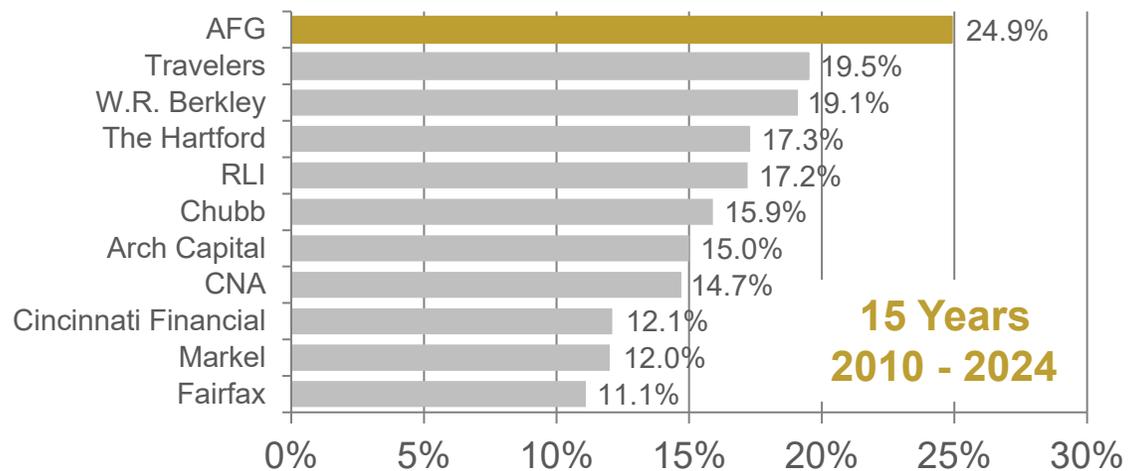
7.7%
 Points
 Better
 Over the
 10-Year
 Period
 Ended
 12/31/2024



¹ Commercial Lines Industry based on data from AM Best's Market Segment Report – February 20, 2025.

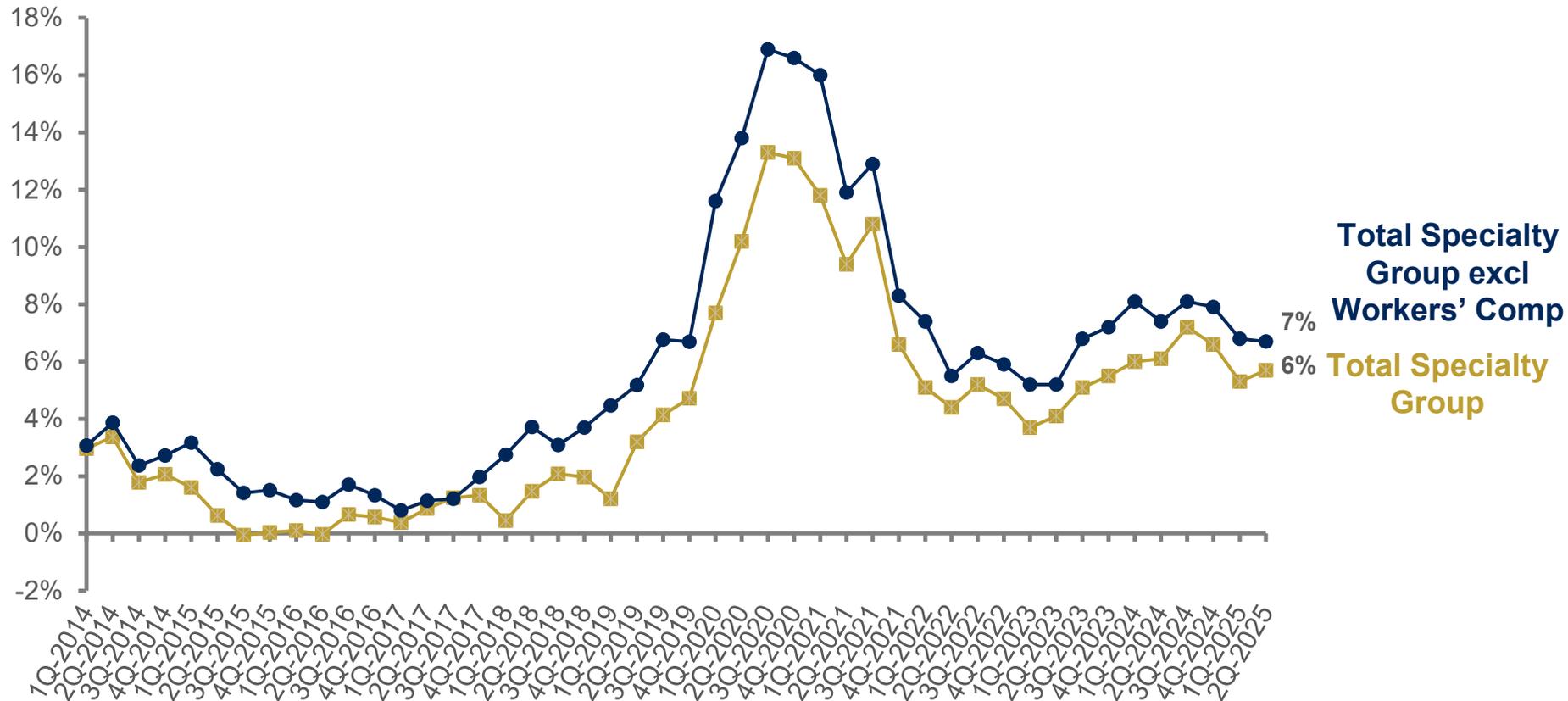
² 2015-2024 American Financial Group Form 10-K filings.

Pretax Property & Casualty Returns



Source: Dowling & Partners. Pretax P&C Returns based on P&C Statutory Surplus.
Arch and Fairfax calculations based on average common shareholders' equity.

Specialty P&C Pricing Trends

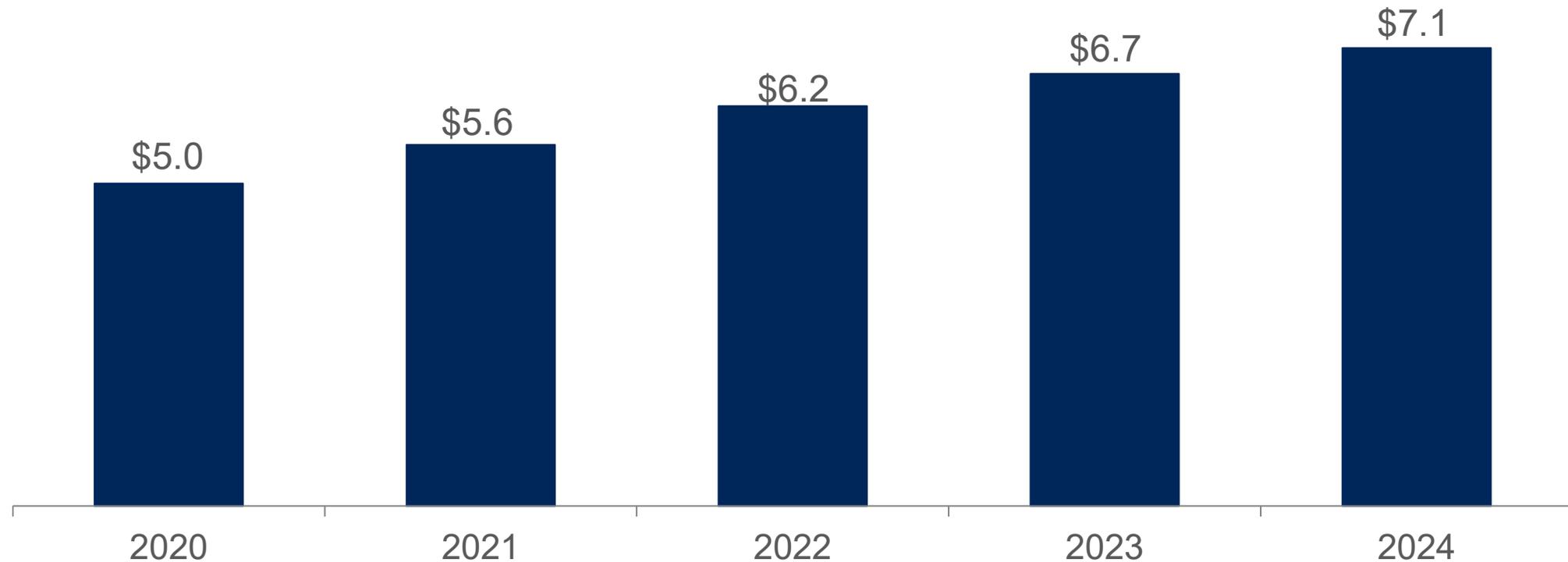


The impact of cumulative rate increases over time has generally enabled us to stay ahead of prospective loss ratio trends and helps us to feel confident in the adequacy of our reserves.

Specialty Property & Casualty Premium Growth

Dollars in billions

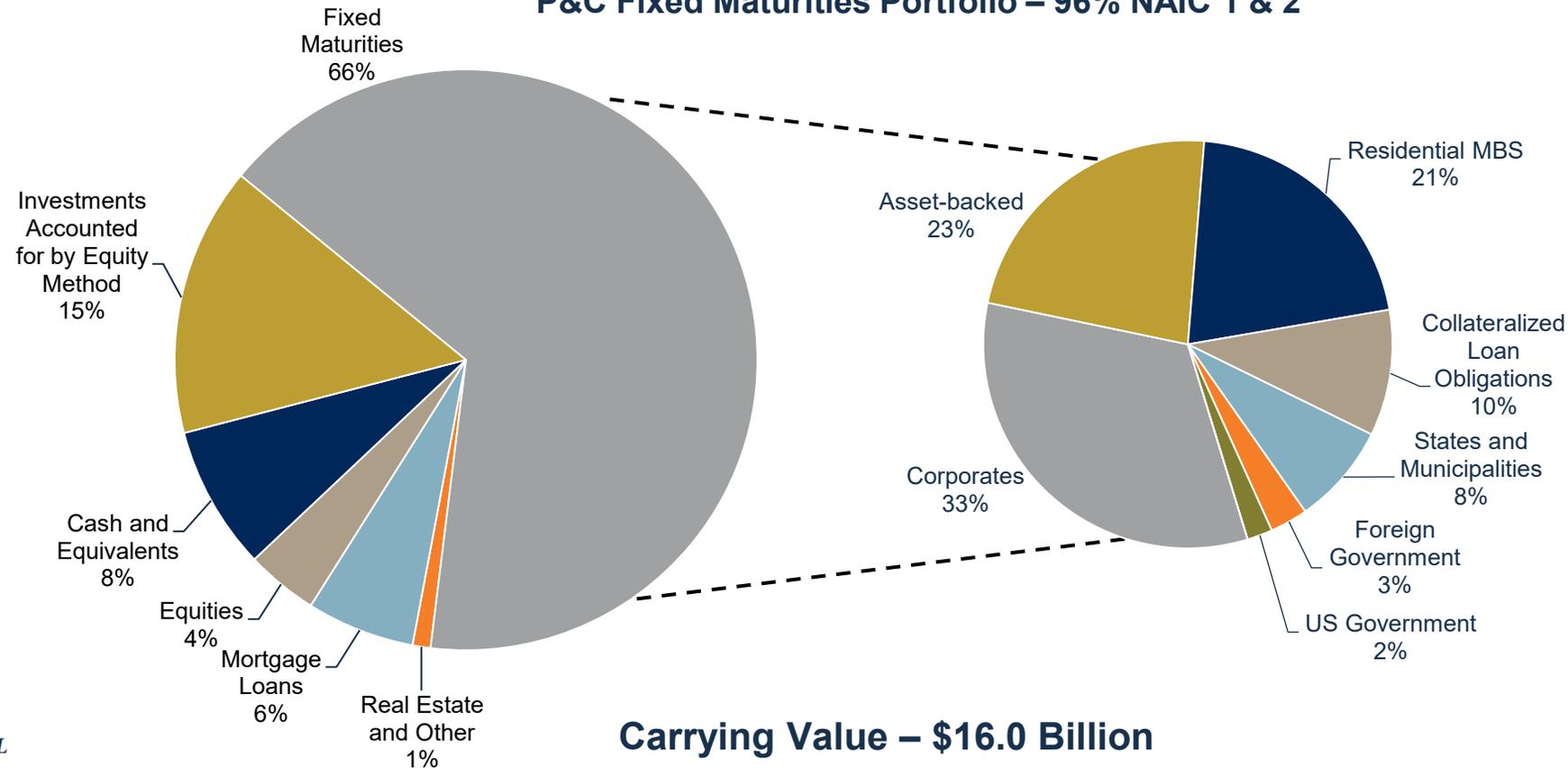
P&C Net Written Premium



AFG Investment Portfolio

As of June 30, 2025

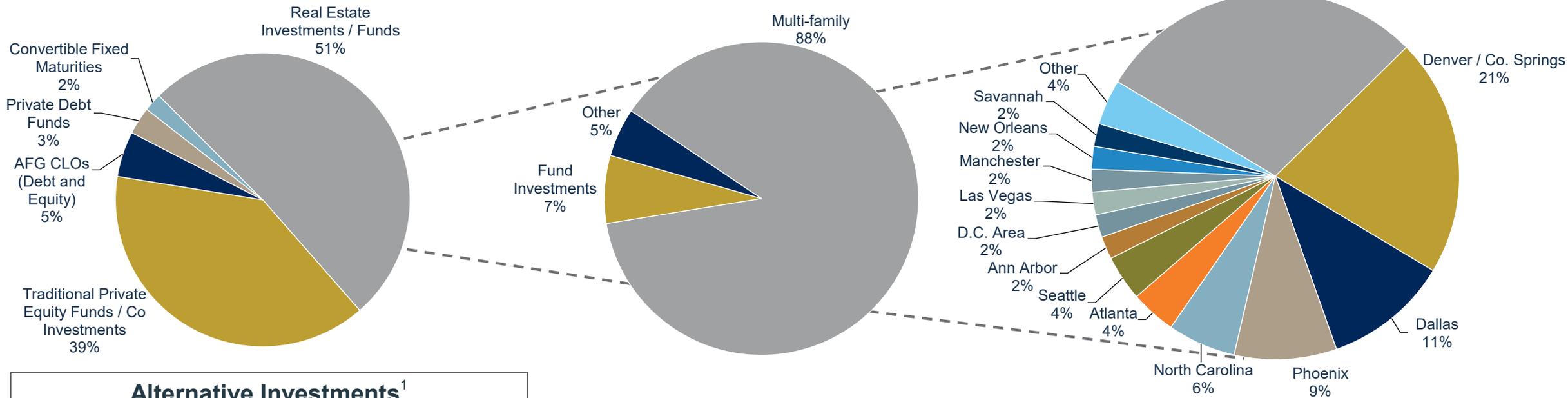
Fixed Maturities Portfolio – 95% investment grade
P&C Fixed Maturities Portfolio – 96% NAIC 1 & 2



Carrying Value – \$16.0 Billion

AFG Investment Portfolio – Alternative Investments

As of June 30, 2025



Alternative Investments¹
Total = \$2.8 Billion
(17% of total cash and investments)
1.2% annualized return in 2Q25; 1.5% YTD²

¹ Alternative investments consist of investments accounted for using the equity method, equity securities, and fixed maturities MTM through investment income and AFG managed CLOs
² The average annual return on AFG's alternative investment portfolio over the five calendar years ended 12/31/24 was approximately 12%. Longer term, AFG expects returns on this portfolio of 10% or better.

Investment Portfolio Characteristics

	P&C Portfolio 6/30/25
Approximate Duration – Fixed Maturities including cash & cash equivalents	2.8 years
Annualized yield on fixed maturity securities before investment expenses	
Quarter ended 06/30/2025:	5.24%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

Positioning & Outlook

Short Duration – Increased duration of P&C fixed maturity portfolio in the higher interest rate environment, including cash and cash equivalents, from approximately 2.0 years at 12/31/2021 to approximately 2.8 years at 06/30/2025.

- Insurance company fixed maturities duration (including cash) remains short relative to liability duration.

Low Credit Risk – Significant capacity for AFG to take advantage of wider spreads offered in times of market disruption.

- AFG’s current reinvestment rate in its P&C fixed maturity portfolio is approximately 5.75%.

A History of Investment Outperformance

17-Year Investment Outperformance
Relative to Industry 1.31% per year

Outperformance equivalent to
~300 bps of incremental annualized
economic after-tax return on capital
over 17 years

17-year cumulative outperformance
equates to
\$2.0 billion pre-tax



Property & Casualty Insurance Peers			
<u>Total Investment Portfolio Annualized Total Returns Ended 2024</u>			
	3 Years	5 Years	17 Years
#1 The Cincinnati Insurance Cos.	2.15%	4.99%	5.61%
#2 AFG P&C Group	3.51%	3.85%	5.15%
#3 Market	1.77%	3.61%	5.05%
#4 American National	0.81%	2.71%	4.59%
#5 Old Republic Insurance	1.87%	3.04%	4.33%
#6 CNA	-1.30%	1.36%	4.11%
#7 The Hanover Insurance Group	-0.36%	1.47%	4.11%
#8 Travelers	-0.17%	1.47%	3.98%
#9 RLI	0.29%	2.36%	3.94%
#10 Argo	1.37%	2.12%	3.90%
#11 W. R. Berkley Corp.	2.08%	2.46%	3.80%
#12 Chubb	1.26%	2.50%	3.75%
#13 Assurant	0.12%	1.72%	3.70%
#14 HCC Property & Casualty	0.86%	1.81%	3.65%
#15 Baldwin & Lyons Group/Protective	0.96%	1.46%	3.56%
#16 The Hartford	1.41%	2.22%	3.49%
#17 Arch Capital	1.94%	2.36%	3.33%
#18 Alleghany	-0.69%	1.13%	3.24%
#19 AXA XL	-0.01%	1.66%	2.94%
P&C Industry (exc. Berkshire and State Farm)	1.01%	2.49%	3.84%
AFG relative to P&C Industry	2.50%	1.36%	1.31%

Source: S&P Market Intelligence & Blackrock

Strong Financial Position

Dollars in millions, except per share data

Capital Management

- Above target levels for all rating agencies
- Second quarter regular dividends = \$68 million
- Repurchased 319,736 shares for approximately \$39 million during the second quarter

Long-Term Debt

- No debt maturities until 2030
- No borrowings under \$450 million credit line

Financial Strength Ratings - U.S. Based P&C Insurers (where rated)

- A.M. Best: All companies = A+
- Standard & Poor's: All companies = A+
- Moody's: All companies = A1

	<u>June 30, 2025</u>	<u>Dec 31, 2024</u>
Principal amount of long-term debt	\$ 1,498	\$ 1,498
Shareholders' equity, excluding AOCI	4,648	4,706
Total capital, excluding AOCI	\$ 6,146	\$ 6,204
Ratio of debt to total capital, excluding AOCI ¹		
Including subordinated debt	24.4%	24.1%
Excluding subordinated debt	13.4%	13.3%
Common shares outstanding (millions)	83.386	83.978
<u>Book value per share:</u>		
Book value per share	\$ 54.15	\$ 53.18
Book value per share, excluding AOCI	55.74	56.03
Tangible, excluding AOCI ²	49.77	49.98

1 The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity, excluding AOCI.

2 Excludes AOCI, goodwill and intangibles.

Intelligent Use of Excess Capital

2025 Capital Management through June 30, 2025

- Returned \$399 million of capital to shareholders
 - \$135 million in regular common stock dividends
 - \$167 million in special dividends
 - \$ 97 million in share repurchases
- 4.9 million shares remaining in repurchase authorization as of June 30, 2025

2024 Capital Management

- Returned \$791 million of capital to shareholders
 - \$246 million in regular common stock dividends
 - \$545 million in special dividends
- 12.7% increase in regular annual dividend
 - 19th consecutive annual dividend increase
- Two special dividends totaling \$6.50 per share in 2024

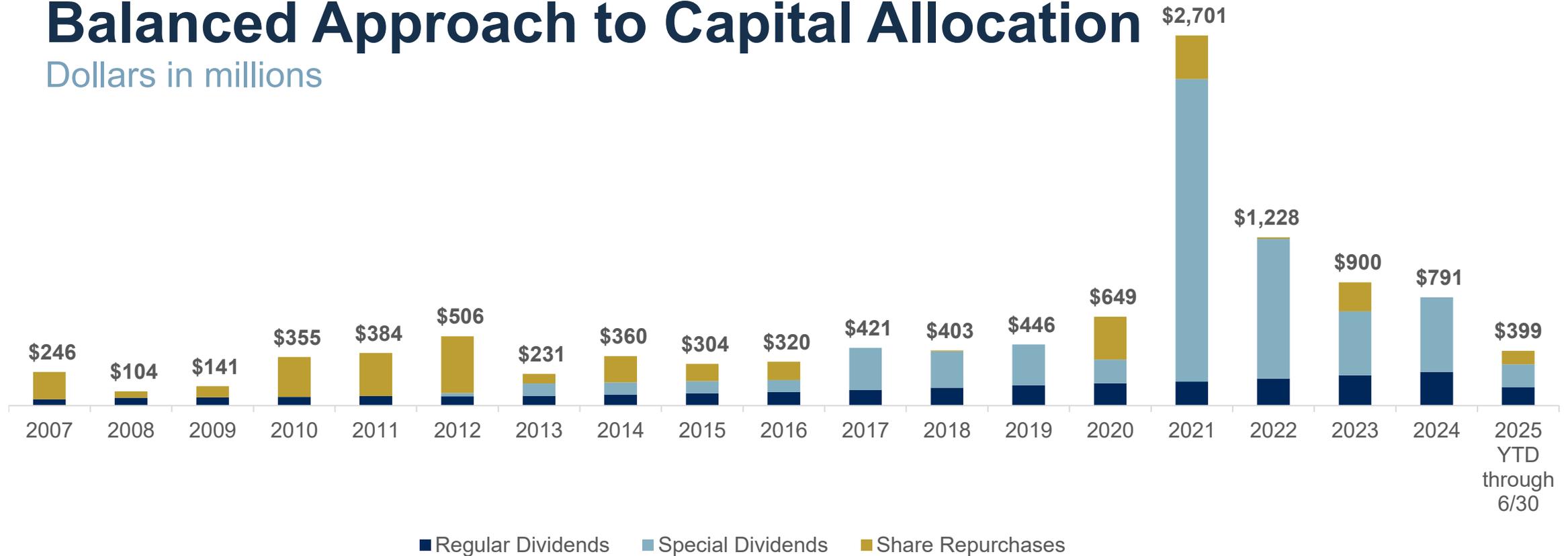
Capital Returned to Shareholders Five Years Ended 12/31/2024 (in millions)

Dividends Paid	\$ 5,413
Repurchases	<u>856</u>
Total	<u>\$ 6,269</u>

\$6.3 Billion Returned to Shareholders

Balanced Approach to Capital Allocation

Dollars in millions



Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (*book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities*).

Double-Digit Growth in Regular Dividends

(\$ per share)

Annual Regular Dividends Paid



Including the \$2.00 per share special dividend paid in March 2025, and the \$6.50 in special dividends paid in 2024, AFG has paid \$67.80 per share in special dividends since 2013.

Protecting What Matters

We sustain AFG’s business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming and rewarding place to work and build a career *Be here. Be great.*
- Managing environmental risk and operating sustainably

for the *greater* good



Learn more about our corporate responsibility efforts and our Sustainability Accounting Standards Board Report at: AFGinc.com/About-Us/Corporate-Social-Responsibility.



Appendix

Financial Highlights – Second Quarter 2025

Dollars in millions, except per share data

	Three Months Ended June 30,		Six Months Ended June 30,	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
• Results of Operations:				
– Core net operating earnings	\$179	\$215	\$331	\$446
– Core net operating earnings per share	\$2.14	\$2.56	\$3.96	\$5.32
– Average number of diluted shares	83.5	83.9	83.7	83.9
• Core Operating Return on Equity, excluding AOCI:				
– AFG Consolidated	15.5%	18.5%	14.3%	19.3%
• <u>Book Value per Share:</u>				
– Book value per share	\$54.15	\$53.18		
– Book value per share, excluding AOCI	55.74	56.03		
– Tangible, excluding AOCI ¹	49.77	49.98		

14.3%
Annualized Core
Operating Return
On Equity for the
Six Months Ended
June 30, 2025

Financial Highlights – 2024

Dollars in millions, except per share data

- Results of Operations:
 - Core net operating earnings
 - Core net operating earnings per share
 - Average number of diluted shares
- Core Operating Return on Equity, excluding AOCI :
 - AFG Consolidated
- Book Value per Share:
 - Book value per share
 - Book value per share, excluding AOCI
 - Tangible, excluding AOCI¹

Twelve Months Ended
December 31,

	<u>2024</u>	<u>2023</u>
\$	902	\$ 895
\$	10.75	\$ 10.56
	83.9	84.8
	<u>2024</u>	<u>2023</u>
	19.3%	19.8%
	<u>Dec. 31, 2024</u>	<u>Dec. 31, 2023</u>
\$	53.18	\$ 50.91
	56.03	54.72
	49.98	48.52

19.3%
Core Operating
Return on Equity

19.6%
Growth in
BVPS x-AOCI +
Dividends

Specialty Property & Casualty Businesses

Dollars in millions

Net Written Premium

	<u>Three Months Ended</u>			<u>Six Months Ended</u>		
	<u>06/30/25</u>	<u>06/30/24</u>	<u>% Change</u>	<u>06/30/25</u>	<u>06/30/24</u>	<u>% Change</u>
Specialty Property & Transportation	\$ 759	\$ 690	10%	\$ 1,322	\$ 1,287	3%
Specialty Casualty	765	753	2%	1,537	1,556	(1%)
Specialty Financial	279	249	12%	555	483	15%
Total Specialty	\$ 1,803	\$ 1,692	7%	\$ 3,414	\$ 3,326	3%

Specialty Property & Casualty Businesses

GAAP Combined Ratio

	<u>Three Months Ended</u>		<u>Six Months Ended</u>	
	<u>06/30/25</u>	<u>06/30/24</u>	<u>06/30/25</u>	<u>06/30/24</u>
Specialty Property & Transportation	95.2%	92.7%	94.0%	90.6%
Specialty Casualty	93.9%	89.1%	95.8%	90.7%
Specialty Financial	86.1%	89.7%	86.5%	88.1%
Total Specialty	93.1%	90.5%	93.6%	90.2%

